## 990

### **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

2013

Open to Public Inspection

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter Social Security numbers on this form as it may be made public.

Internal Revenue Service ▶ Information about Form 990 and its instructions is at www.irs.gov/form990. For the 2013 calendar year, or tax year beginning 2013, and ending 07/01 . 20 14 C Name of organization VISITING NURSE ASSOCIATION OF TEXAS D Employer identification number В Check if applicable: Address change Doing Business As 75-0800692 Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Name change Initial return 1600 VICEROY DRIVE SUITE 400 214-689-2691 City or town, state or province, country, and ZIP or foreign postal code Terminated Dallas, TX 75235 G Gross receipts \$ 22,569,948 Amended return Application pending F Name and address of principal officer: Katherine Krause H(a) Is this a group return for subordinates? Yes No 1600 Viceroy Drive, Suite 400, Dallas, TX 75235 **H(b)** Are all subordinates included? Yes No If "No," attach a list. (see instructions) 501(c)(3) \_\_\_ 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or Tax-exempt status: **H(c)** Group exemption number ▶ Website: ▶ vnatexas.org Form of organization: V Corporation Trust Association L Year of formation: M State of legal domicile: TX Part I Summary 1 Briefly describe the organization's mission or most significant activities: Established in 1934, VNA helps older adults live with dignity and independence at home by providing in-home care, food and friendship for the ill, hungry and homebound Activities & Governance 2 Check this box ▶☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 Number of voting members of the governing body (Part VI, line 1a) . . . . . 40 4 Number of independent voting members of the governing body (Part VI, line 1b) 4 40 5 Total number of individuals employed in calendar year 2013 (Part V, line 2a) 5 729 6 6 4,300 Total unrelated business revenue from Part VIII, column (C), line 12 7a 0 Net unrelated business taxable income from Form 990-T, line 34 7b 0 **Current Year** 4,166,927 8 Contributions and grants (Part VIII, line 1h) . . . . 4,784,198 Revenue 9 Program service revenue (Part VIII, line 2g) 19,829,712 17,756,289 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . . . 15,382 1.905 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . 99,896 27,556 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 24,111,917 22,569,948 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . . . 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . 0 0 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 14,964,816 11,301,599 16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . . . . 0 0 Total fundraising expenses (Part IX, column (D), line 25) ► 81,451 b 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . . . 10,593,807 10,119,970 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 25,558,623 21,421,569 19 Revenue less expenses. Subtract line 18 from line 12 . . . . . -1,446,706 1,148,379 End of Year **Beginning of Current Year** 20 Total assets (Part X, line 16) 14,642,721 15,300,511 21 Total liabilities (Part X, line 26) . 2.918.933 2,428,341 22 Net assets or fund balances. Subtract line 21 from line 20 11,723,788 12,872,170 Signature Block Part II Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Signature of officer Date Here Carlton Holland, Vice President & CFO Type or print name and title Print/Type preparer's name Preparer's signature Date **Paid** Check if self-employed **Preparer** Firm's name Firm's EIN ▶ **Use Only** 

May the IRS discuss this return with the preparer shown above? (see instructions) .

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Part		Dovit III
1	Check if Schedule O contains a response or note to any line in this Briefly describe the organization's mission:	Part III
•	Esablished in 1934, VNA helps older adults live with dignity and independence	at home by providing in home care, food and
	monastip for the my mang. Jy and nonoscalia	
2		
	prior Form 990 or 990-EZ?	· · · · · · · · · · · · · · · · Yes 🗹 No
	If "Yes," describe these new services on Schedule O.	
3		
	services?	· · · · · · · · · · · · · · Yes 🗸 No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of expenses. Section 501(c)(3) and 501(c)(4) organizations are required to rep	
	the total expenses, and revenue, if any, for each program service reported.	of the amount of grants and anocations to others,
	the total expenses, and revenue, if any, for each program estimes reported.	
4a	a (Code:) (Expenses \$ 10,186,279 including grants of \$	0 ) (Revenue \$ 11,679,513 )
	VNA Hospice Care is the oldest, most experienced hospice in Texas meeting th	e medical, psychological, social, spiritual and
	machinal manda of terminally ill mateints and their families	
4b	h (Codo: \/Evpopooo \$ / 141 240 including grants of \$	007 000 \ (Povonuo \$ 4 070 4/4 \
40	<ul> <li>(Code:) (Expenses \$ 6,141,340 including grants of \$</li> <li>VNA Meals on Wheels provides nutritous , freshly prepared, hot meals to Dallas</li> </ul>	
	the modules due to illness, advanced and ar disability	
40	c (Code: ) (Expenses \$ 1,327,534 including grants of \$	0 \ /Payanua ( 1122.020 \
4c	c (Code:) (Expenses \$1,327,534 including grants of \$ VNA Private Care provides the daily support needed for the injured and elderly	0) (Revenue \$ 1,122,020)
	services that include medical care, personal care, housekeeping and transporta	
	famililies make home a viable, affordable option for aging in place.	with the same helps semiors and their
4 :	d. Otherway and in a (Departite in O. L. L.L. O.)	
4d	/	
4e	(Expenses \$ 0 including grants of \$ 0 ) (Revenue Company Compa	ue \$ 0 )
70	e Total program service expenses ► 17,655,153	

Part	Checklist of Required Schedules			raye
I ait	Oncokiist of ricquired deficulties		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	~	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	~	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If</i> "Yes," complete Schedule C, Part I	3		~
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," <i>complete Schedule C, Part II</i>	4		_
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		,
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		,
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		~
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i> complete Schedule D, Part III	8		,
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		,
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		,
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	~	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		,
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		,
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		~
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		~
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X .	11f		~
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		~
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	•	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		~
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		~
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		,
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		,
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		,
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I (see instructions)</i>	17		,
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	~	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?  If "Yes," complete Schedule G, Part III	19		,
20 a		20a		~

**b** If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

20b

Part	V Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		,
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		,
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	~	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		~
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If</i> "Yes," complete Schedule L, Part I	24d		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25a 25b		~
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		~
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		,
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a b	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b		V
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	28c		~
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If</i> "Yes," <i>complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," <i>complete Schedule M</i>	30		V
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		,
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		~
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If</i> "Yes," <i>complete Schedule R, Part I</i>	33		,
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	,	
35a b	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	<i>'</i>	~
36	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2.	35b		~
37	related organization? If "Yes," complete Schedule R, Part V, line 2	36		
20	and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI </i>	37		~
38	19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	~	

Part V	Statements Regarding Other IRS Filings and Tax Compliance

			Yes	
			162	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 118			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	~	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 729			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	~	
_	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		~
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			,
	·	4a		
b	If "Yes," enter the name of the foreign country: ► See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
<b>5</b> 0	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	50		
5a b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a 5b		<i>'</i>
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	30		
ou	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		~
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	Va		
-	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	0.5		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7с		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
a	Initiation fees and capital contributions included on Part VIII, line 12			
b 11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
a b	Gross income from other sources (Do not net amounts due or paid to other sources			
-	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b	u		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
-	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		~
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O .	14b		

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Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a

response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management Nο 1a Enter the number of voting members of the governing body at the end of the tax year . . . 40 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent 1b 40 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 1 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a ~ 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. . . . . . . 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο **10a** Did the organization have local chapters, branches, or affiliates? 10a ~ If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 1 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," ~ 12c 13 13 ~ 1 14 Did the organization have a written document retention and destruction policy? 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official . . . . . . 1 15a 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a / b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ 17 None Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) 18 available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website ✓ Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and 19 financial statements available to the public during the tax year. State the name, physical address, and telephone number of the person who possesses the books and records of the 20 organization: ► Visiting Nurse Association of Texas, (214)689-2691

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . . . . . . . . . . . . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.											
				(0	C)						
(A)	(B)				ition			(D)	(E)	(F)	
Name and Title	Average					e than o is both		Reportable	Reportable	Estimated	
	hours per		officer and a di					compensation	compensation from		
	week (list any hours for	Ind or o	Ins	Q#	Ke	Hig	Former	from the	related organizations	other compensation	
	related	Individual trustee or director	Institutional trustee	Officer	Key employee	hes	mer	organization	(W-2/1099-MISC)	from the	
	organizations below dotted	otor t	iona		l plo	ee cor	,	(W-2/1099-MISC)		organization and related	
	line)	rust	tru		yee	npe				organizations	
		ee	stee			Highest compensated employee					
						ed					
Henry Gilchrist	0										
Life Board Member	0	~						0	0	0	
Stephen Anderson	1									<u> </u>	
Board Member	0	~						0	0	0	
Mitch Jericho	0										
Life Board Member	0	~						0	0	0	
Howard Johnsen	1										
Life Board Member	0	~						0	0	0	
Ruth Altshuler	0										
Life Board Member	0	~						0	0	0	
Lynn McBee	1										
Life Board Member	0	~						0	0	0	
Rust E Reid	0										
Life Board Member	0	~						0	0	0	
Lyda Hill	0										
Life Board Member	0	~						0	0	0	
Shirley Tobolowsky	0										
Life Board Member	0	~						0	0	0	
Joe Nathan Wright	0										
Life Board Member	0	~						0	0	0	
Ralph Wood	0										
Life Board Member	0	~						0	0	0	
Janet Ryan	1										
Treasurer	0	~		~				0	0	0	
Deborah Cannon	0										
Life Board Member	0	~						0	0	0	
Margaret Collins	0	]									
Board Member	0	~						0	0	0	

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Philip Henderson					(0	C)					
Name and Title	(A)	(B)	(-1	-4 -1-			. 41		(D)	(E)	(F)
Nours per   Nours for related flow   1	Name and Title										
Nary Barthelow								tee)			
Mary Barthelow		hours for	or c	Inst	욹	Κey	Hig	For	the	organizations	compensation
Mary Barthelow			vidu	ituti	Cer	em	nest	mer		(W-2/1099-MISC)	
Mary Barthelow			tor t	onal		ploy	con		(VV-2/1099-10113C)		
Mary Barthelow		line)	uste	trus		ee e	l per				organizations
Mary Barthelow			ď	stee			ısateo				
Life Board Member       0       V       0       0       0         Philip Henderson       0											
Philip Henderson	Mary Barthelow	1					İ				
Life Board Member         0         V         0         0         0           Teresa Haggerty Parravano         0         V         0         0         0           Life Board Member         0         V         V         0         0         0           Lori Whitlow         1         V         0         0         0         0           Secretary         0         V         0         0         0         0           Jerry P Knippa         0         V         0         0         0         0           Life Board Member         0         V         0         0         0         0           Life Board Member         0         V         0         0         0         0           Life Board Member         0         V         0         0         0         0           Jane Webb         0 <t< td=""><td>Life Board Member</td><td>0</td><td>~</td><td></td><td></td><td></td><td></td><td></td><td>0</td><td>0</td><td>0</td></t<>	Life Board Member	0	~						0	0	0
Teresa Haggerty Parravano	Philip Henderson	0									
Life Board Member       0       V       0       0       0         Lorr Whitlow       1       V       0       0       0         Jerry P Knippa       0       V       0       0       0         Life Board Member       0       V       0       0       0         Life Board Member       0       V       0       0       0         Jane Webb       0       0       0       0       0         Board Member       0       V       0       0       0         Board Member       0       V       0       0       0         Natalie Dossett       0       0       0       0       0         Board Member       0       V       0       0       0       0         Chairman       0       V       0	Life Board Member	0	~						0	0	0
Cori Whitlow	Teresa Haggerty Parravano	0									
Secretary	Life Board Member	0	~						0	0	0
Jerry P Knippa	Lori Whitlow	1									
Life Board Member       0       ✓       0       0       0         Lucy Polter       0       0       0       0       0         Life Board Member       0       ✓       0       0       0         Jane Webb       0       0       0       0       0         Board Member       0       ✓       0       0       0         Molly Byrne       0       0       0       0       0         Board Member       0       ✓       0       0       0         Natalie Dossett       0       0       0       0       0         Board Member       0       ✓       0       0       0       0         Robert Ted Enloe III       5       C       C       0	Secretary	0	~		~				0	0	0
Lucy Polter         0 <td< td=""><td>Jerry P Knippa</td><td>0</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	Jerry P Knippa	0									
Life Board Member       0       ✓       0       0       0         Jane Webb       0       ✓       0       0       0         Board Member       0       ✓       0       0       0         Molly Byrne       0       ✓       0       0       0         Board Member       0       ✓       0       0       0         Robard Member       0       ✓       0       0       0         Chairman       0       ✓       ✓       0       0       0         Jay Oppenheimer       1       0       0       0       0         Board Member       0       ✓       0       0       0       0         Assistant Secretary       0       ✓       0	Life Board Member	0	~						0	0	0
Dane Webb   O	Lucy Polter	0									
Board Member	Life Board Member	0	~						0	0	0
Molly Byrne         0         0         0         0           Board Member         0         ✓         0         0         0           Natalie Dossett         0         ✓         0         0         0         0           Board Member         0         ✓         ✓         0         0         0         0           Chairman         0         ✓         ✓         0	Jane Webb	0									
Board Member         0         ✓         0         0           Natalie Dossett         0         0         0         0           Board Member         0         ✓         0         0         0           Robert Ted Enloe III         5         0         0         0         0         0           Chairman         0         ✓         0         0         0         0         0           Jay Oppenheimer         1         0	Board Member	0	~						0	0	0
Natalie Dossett         0           Board Member         0         ✓           Chairman         0         ✓         0         0           Jay Oppenheimer         1         0         0         0           Board Member         0         ✓         0         0         0           Jan McClendon         1         0         0         0         0         0           Assistant Secretary         0         ✓         0         0         0         0           Peggy Flaxman Millheiser         0         ✓         0         0         0         0           Board Member         0         ✓         0         0         0         0           Board Member         0         ✓         0         0         0	Molly Byrne	0									
Board Member         0         V         0         0         0           Robert Ted Enloe III         5         0         0         0         0         0           Chairman         0         V         0         0         0         0           Jay Oppenheimer         1         0         0         0         0         0           Board Member         0         V         0         0         0         0         0           Jan McClendon         1         0	Board Member	0	~						0	0	0
Robert Ted Enloe III         5         0         0         0         0           Chairman         0         ✓         ✓         0         0         0           Jay Oppenheimer         1         0         0         0         0         0           Board Member         0         ✓         0         0         0         0           Assistant Secretary         0         ✓         0         0         0         0           Peggy Flaxman Millheiser         0         ✓         0         0         0         0           Board Member         0         ✓         0         0         0         0         0           Board Member         0         ✓         0         0         0         0         0         0         0	Natalie Dossett	0									
Chairman         0         ✓         ✓         0         0         0           Jay Oppenheimer         1          0         0         0         0           Board Member         0         ✓         0         0         0         0           Jan McClendon         1          0 <td>Board Member</td> <td>0</td> <td>~</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0</td> <td>0</td> <td>0</td>	Board Member	0	~						0	0	0
Jay Oppenheimer         1           Board Member         0           Jan McClendon         1           Assistant Secretary         0           Peggy Flaxman Millheiser         0           Board Member         0           Meaders Ozarow         1           Board Member         0           V         0           0         0           0         0           0         0           0         0           0         0           0         0           0         0           0         0	Robert Ted Enloe III	5									
Board Member         0         ✓         0         0         0           Jan McClendon         1              0	Chairman	0	~		~				0	0	0
Jan McClendon       1         Assistant Secretary       0       ✓       0       0       0         Peggy Flaxman Millheiser       0       0       0       0       0       0       0         Board Member       0       ✓       0	Jay Oppenheimer	1									
Assistant Secretary         0         ✓         0         0         0           Peggy Flaxman Millheiser         0         ✓         0	Board Member	0	~						0	0	0
Peggy Flaxman Millheiser 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Jan McClendon	1									
Board Member         0         ✓         0         0         0           Meaders Ozarow         1           0 <td>Assistant Secretary</td> <td>0</td> <td>~</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0</td> <td>0</td> <td>0</td>	Assistant Secretary	0	~						0	0	0
Meaders Ozarow         1           Board Member         0         ✓	Peggy Flaxman Millheiser	0									
Board Member 0 v 0 0	Board Member	0	~						0	0	0
Board Member 0 v 0 0	Meaders Ozarow	1									
	Board Member		~						0	0	0 Form <b>990</b> (2013)

Form **990** (2013)

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Deborah Tapler PhD					(0	C)					
Name and Title	(A)	(B)	(-1	4			. 41		(D)	(E)	(F)
Nour stort   Post of related organization   Post of related	Name and Title										
Pour stor   Pour								tee)			
Catherine Sweet		hours for	or c	Inst	욹	ξ <sub>e</sub>	Hig	For	the	organizations	compensation
Catherine Sweet			vidu	i ti	Cer	em	nest	mer		(W-2/1099-MISC)	
Catherine Sweet			for tr	onal		ploy	con		(00-2/1099-101130)		
Catherine Sweet		line)	uste	trus		ee e	l per				organizations
Catherine Sweet			ď	stee			ısateo				
Board Member											
Deborah Tapler PhD	Catherine Sweet										
Board Member   0		+	~						0	0	0
Nita Prothro Clark	Deborah Tapler PhD	1									
Board Member	Board Member		~						0	0	0
Sara Fraser Crismon   3   3   7   7   0   0   0   0											
Vice Chairman         0         V         V         0         0         0           Elizabeth Enloe Malakoff         1         V         0         0         0           Board Member         1         V         0         0         0           Ann Hobson         1         V         0         0         0           Board Member         1         V         0         0         0           Charles Wills         1         V         0         0         0         0           Board Member         0         V         0			-						0	0	0
Second Member   1		+			١.						
Board Member			-		~				0	0	0
Ann Hobson 1											
Board Member	Board Member	+	~						0	0	0
Charles Wills 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		+									
Board Member         0         ✓         0         0         0           Victor Elmore         1          0         0         0           Board Member         0         ✓         0         0         0           Daniel Polter MD         1          0         0         0           Second Vice Chairman         0         ✓         0         0         0           Jay Barlow         1          0         0         0           Board Member         0         ✓         0         0         0           Marshall Brackbill         1          0         0         0           Board Member         0         ✓         0         0         0           Board Member         0         ✓         0         0         0           Helen Holman         1          0         0         0           Board Member         0         ✓         0         0         0           Katie Johnson         1          0         0         0           Board Member         0         ✓         0         0         0	Board Member		~						0	0	0
Victor Elmore         1         0         0         0           Board Member         0         0         0         0           Daniel Polter MD         1         0         0         0           Second Vice Chairman         0         0         0         0           Jay Barlow         1         0         0         0           Board Member         0         0         0         0           Marshall Brackbill         1         0         0         0           Board Member         0         0         0         0           Peggy Dear         1         0         0         0           Board Member         0         0         0         0           Helen Holman         1         0         0         0           Katie Johnson         1         0         0         0           Board Member         0         0         0         0	Charles Wills	+									
Board Member         0         V         0         0         0           Daniel Polter MD         1         0         0         0         0         0           Second Vice Chairman         0         V         0         0         0         0           Jay Barlow         1         0         0         0         0         0         0           Board Member         0         V         0	Board Member		~						0	0	0
Daniel Polter MD         1           Second Vice Chairman         0         ✓         ✓         0         0         0           Jay Barlow         1         0         0         0         0         0           Board Member         0         ✓         0         0         0         0           Marshall Brackbill         1         0	Victor Elmore	1									
Second Vice Chairman         0         ✓         ✓         0         0         0           Jay Barlow         1         0         0         0         0         0           Board Member         0         ✓         0         0         0         0           Marshall Brackbill         1         0	Board Member		~						0	0	0
Jay Barlow       1         Board Member       0         Marshall Brackbill       1         Board Member       0         Peggy Dear       1         Board Member       0         Helen Holman       1         Board Member       0         V       0         Catie Johnson       1         Board Member       0         V       0         Board Member       0         0       0         0       0	Daniel Polter MD	1									
Board Member         0         ✓         0         0         0           Marshall Brackbill         1         0         0         0         0         0           Board Member         0         ✓         0         0         0         0         0           Helen Holman         1         0	Second Vice Chairman	_	~		~				0	0	0
Marshall Brackbill       1         Board Member       0         Peggy Dear       1         Board Member       0         Helen Holman       1         Board Member       0         V       0         0       0         0       0	Jay Barlow	1									
Board Member         0         ✓         0         0         0           Peggy Dear         1         0	Board Member	0	~						0	0	0
Peggy Dear         1         0         0         0         0         0           Board Member         0         ✓         0         0         0         0         0           Helen Holman         1         0         <	Marshall Brackbill	1									
Board Member         0         ✓         0         0         0           Helen Holman         1         0 <td>Board Member</td> <td>0</td> <td>~</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0</td> <td>0</td> <td>0</td>	Board Member	0	~						0	0	0
Helen Holman  Board Member  0  0  0  0  0  0  Katie Johnson  1  Board Member  0  0  0  0  0  0  0  0  0  0  0  0  0	Peggy Dear	1									
Board Member         0         ✓         0         0         0           Katie Johnson         1         0 <td>Board Member</td> <td>0</td> <td>~</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0</td> <td>0</td> <td>0</td>	Board Member	0	~						0	0	0
Katie Johnson	Helen Holman	1									
Board Member 0 0 0	Board Member	0	~						0	0	0
Board Wichiber	Katie Johnson	1									
	Board Member	0	~						0	0	0 Form <b>990</b> (2013)

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

				(0	C)					
(A)	(B)		Position					(D)	(E)	(F)
Name and Title	Average				eck more than s person is bot			Reportable	Reportable	Estimated
	hours per					or/trustee)		compensation from	compensation from	amount of other
	week (list any hours for	or c	Inst	Officer	Ke)	Hig	Former	the	related organizations	compensation
	related organizations	Individual trustee or director	Institutional trustee	cer	Key employee	hest	mer	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	below dotted	tor t	ona		ploy	ee con		(00-2/1099-101130)		and related
	line)	uste	tru		/ee	nper				organizations
		ď	stee			Highest compensated employee				
						_				
Rainer Khetan MD	1									
Board Member	0	~						0	0	0
Fred Ligon	1									
Board Member	0	~						0	0	0
Francis Mancillas	1									
Board Member	0	~						0	0	0
Katherine McClendon	1									
Board Member	0	~						0	0	0
Helen Nixon	1									
Board Member	0	~						0	0	0
Sonja Blumoff Pagan	1									
Board Member	0	~						0	0	0
Helen Risch	1									
Board Member	0	~						0	0	0
Lizzie Routman	1									
Board Member	0	~						0	0	0
John Sears	1									
Board Member	0	~						0	0	0
Robert Spears	1									
Board Member	0	~						0	0	0
Cathy VandenEykel	1									
Board Member	0	~						0	0	0
Katherine Krause	40									
President & CEO	40				~			242,953	0	21,258
Carlton Holland	40									
VP & CFO	40				~			194,521	0	6,110
Thomas Riccardelli	40									
VP & General Counsel	40				~			184,171	0	16,176 Form <b>990</b> (2013)

Form **990** (2013)

Part	Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)												
						C)							
	(A)	(B)	(do n	ot ch		ition more	e than o	one	(D)	(E)		(	(F)
	Name and title	Average	box,	unles	s pe	rson	is both	n an	Reportable	Reportable			mated
		hours per week (list any			_		or/trust	<del>–</del>	compensation from	compensation related	Irom		unt of her
		hours for	or d	Insti	Officer	Key employee	High	Former	the	organizatio		compe	ensation
		related organizations	irec	tri	ĕ	em	loye	ner	organization (W-2/1099-MISC)	(W-2/1099-M	ISC)		n the nization
		below dotted	of all tr	onal		ploy	con		(VV 2/ 1000 WIIOO)			_	related
		line)	Individual trustee or director	Institutional trustee		ee	per					organ	izations
			ď	stee			Highest compensated employee						
							ğ						
John		40					_		102 522				11 17/
	ging Director	0							192,533		0		11,176
VP-CI	al Alvarado	40 40				1			132,028		0		4,231
VP-CI	<b>10</b>	40				<u> </u>			132,026		- 0		4,231
	Sub-total								946,206		0		E0 0E1
C	Total from continuation sheets to Part	VII Sectio	 n Δ	•	•		•		940,200				58,951
d	<b>-</b>			•	•		•	•	946,206		0		58,951
	Total number of individuals (including but						ahove	2) W		re than \$10		) of	30,731
_	reportable compensation from the organi			1030	, 1131	.cu	above	<i>5)</i> vv	no received in	Jie triair ψic	,000	, 01	
													Yes No
3	Did the organization list any former of	ficer, direc	tor, c	r tr	uste	ee,	key e	emp	oloyee, or high	est comper	nsated	t l	
	employee on line 1a? If "Yes," complete	Schedule J	for su	ıch	indi	ividu	ıal					3	V
4	For any individual listed on line 1a, is the	sum of rep	portal	ole (	con	nper	nsatio	n a	and other comp	ensation fro	m the	•	
	organization and related organizations	greater that	an \$1	150,	000	)? I	f "Ye	s, "	complete Sch	edule J for	r such	ו ו	
	individual			•	•		•					4	<b>'</b>
5	Did any person listed on line 1a receive of												
	for services rendered to the organization	? If "Yes," C	ompi	ete	Scr	nedu	ile J 1	or s	such person			5	<b>'</b>
	on B. Independent Contractors												
1	Complete this table for your five highest of												
	compensation from the organization. Rep	ort compe	nsauc	on ic	or tr	е с	aieno	iar y	ear ending wit	n or within t	ne org	ganizatio	on s tax
	year.											(0)	
	(A) (B) (C) Name and business address Description of services Compensation								ation				
Neeta Navak MD 4014 Nicola Priva Dichardson TV 75002													
Neeta Nayak MD, 4016 Nicole Drive, Richardson, TX 75082 Physician 221,80  Michael E Hay, HE Printing, 505 Bedford Road, Ste E, Bedford, TX 76022 Printing 105,05						105,059							
IVIICITA	iei E nay, ne rinning, 505 bediord Road, Ste	E, Beulora,	, 1 ^ /	0022				rii	ming				105,059
2	Total number of independent contractor	rs (includir	ng bu	ıt n	ot I	limit	ed to	th	nose listed abo	ove) who			
	received more than \$100,000 of compens	•	_						2				

### Part VIII Statement of Revenue

		Check if Schedule O contains a res	ponse or note to	any line in this	Part VIII		🗌
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ts ts	1a	Federated campaigns 1a	0				
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues 1b	0				
2, E	C	Fundraising events 1c	786,292				
ar /	d	Related organizations 1d	0				
a, G	e	Government grants (contributions) 1e	907,000				
Sign	f	All other contributions, gifts, grants,	707,000				
he i		and similar amounts not included above 1f	3,090,906				
<u> </u>	g	Noncash contributions included in lines 1a-1f: \$	0				
a Co	h	Total. Add lines 1a-1f	▶	4,784,198			
			Business Code				
Program Service Revenue	2a	Medicare	621610	9,894,745	9,894,745	0	0
8	b	Medicaid	621610	1,580,000	1,580,000	0	0
Şi.	С	Private Pay and Insurance	621610	1,401,048	1,401,048	0	0
Ser	d	Title III, XIX, and XX	621610	4,880,496	4,880,496	0	0
a	е						
J. Go.	f	All other program service revenue.		0	0	0	0
4	g	Total. Add lines 2a-2f		17,756,289			
	3	Investment income (including divid					
		and other similar amounts)	+	1,905	1,905	0	0
	4	Income from investment of tax-exempt b	· · · · · · · · · · · · · · · · · · ·	0	0	0	0
	5	Royalties	► (ii) Personal	27,556	27,556	0	0
	<b>C</b> -		(ii) Fersoriai				
	6a	Gross rents					
	b	Less: rental expenses Rental income or (loss)	0				
	c d	Nist wastel in a succession (Issue)					
	7a	Gross amount from sales of (i) Securities	(ii) Other				
	, ,	assets other than inventory	( )				
	b	Less: cost or other basis and sales expenses .					
	С	Gain or (loss) 0	0				
	d	Net gain or (loss)	<b>•</b>				
enne		Gross income from fundraising events (not including \$ 786,292					
Other Reven		of contributions reported on line 1c). See Part IV, line 18 a					
チ	b	Less: direct expenses b					
		Net income or (loss) from fundraising	events . ►				
	9a	Gross income from gaming activities. See Part IV, line 19					
	b	Less: direct expenses b					
		Net income or (loss) from gaming act	ivities ►				
	10a	Gross sales of inventory, less returns and allowances a					
	b	Less: cost of goods sold b					
	С	Net income or (loss) from sales of inv	entory ►				
		Miscellaneous Revenue	Business Code				
	11a						
	b						
	С						
	d	All other revenue					
	е	Total. Add lines 11a–11d	<b>+</b>	0			
	12	<b>Total revenue.</b> See instructions	<u> ▶  </u>	22,569,948	17,785,750	0	0

## Part IX Statement of Functional Expenses

Sectic	n 501(c)(3) and 501(c)(4) organizations must com				
	Check if Schedule O contains a respons	se or note to any lin	e in this Part IX .		
	t include amounts reported on lines 6b, 7b, , and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in the United States. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	946,206	324,561	571,645	50,000
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 8	Other salaries and wages	8,085,798	7,017,315	1,068,483	0
_	section 401(k) and 403(b) employer contributions)	336,259	167,695	168,564	0
9	Other employee benefits	1,262,448	1,050,895	199,053	12,500
10	Payroll taxes	670,888	543,801	123,137	3,950
11	Fees for services (non-employees):  Management				
a b	Legal				
C	Accounting	132,365	0	132,365	0
d	Lobbying	132,305	U	132,303	U
e	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25, column				
•	(A) amount, list line 11g expenses on Schedule O.)	678,203	589,806	88,397	0
12	Advertising and promotion	205,379	86,477	113,902	5,000
13	Office expenses	66,891	45,730	21,161	0
14	Information technology	353,538	148,641	204,897	0
15	Royalties				
16	Occupancy	1,276,195	859,019	417,176	0
17	Travel	268,102	230,488	37,614	0
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings .	85,623	72,778	12,845	0
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization .	595,745	441,326	154,419	0
23	Insurance	82,599	48,171	34,428	0
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	Food	3,306,932	3,306,932	0	0
b	Patient Supplies	1,625,778	1,625,778	0	0
С	Drugs	627,461	626,567	894	0
d	Equipment	203,967	155,679	48,288	0
е	All other expenses	611,192	313,494	287,697	10,001
25	Total functional expenses. Add lines 1 through 24e	21,421,569	17,655,153	3,684,965	81,451
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here    if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

		Check if Schedule O contains a response or	r note	e to any line in this Par	t X		
		Check is defined as a contained a respense of	1101		(A)		(B)
					Beginning of year		End of year
	1	Cash-non-interest-bearing			3,470,283	1	4,712,140
	2	Savings and temporary cash investments		_	506,560		340,214
	3	Pledges and grants receivable, net				3	010/211
	4	Accounts receivable, net		2,156,181	4	2,868,720	
	5	Loans and other receivables from current and			2,130,101		2,000,120
		trustees, key employees, and highest co					
						5	
	6	Loans and other receivables from other disqualified pers					
	0	4958(f)(1)), persons described in section 4958(c)(3)(B), ar					
		sponsoring organizations of section 501(c)(9) volun					
s		organizations (see instructions). Complete Part II of Sche		6			
set	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use		-		8	
	9	Prepaid expenses and deferred charges		<b>⊢</b>	185,643	9	172,270
	10a	Land, buildings, and equipment: cost or	Ι		100,043		172,210
		other basis. Complete Part VI of Schedule D	10a	13,851,936			
	b	Less: accumulated depreciation	10b	-1	7,376,366	100	7,079,087
	11				7,370,300	11	7,077,007
	12	Investments—other securities. See Part IV, line		12			
	13	Investments—program-related. See Part IV, line		13			
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11	947,688		128,080		
	16	Total assets. Add lines 1 through 15 (must equa			14,642,721		15,300,511
_	17	Accounts payable and accrued expenses			2,918,933		2,428,341
	18	Grants payable		<u></u>	2,710,733	18	2,420,341
	19	Deferred revenue		19			
	20	Tax-exempt bond liabilities			20		
	21	Escrow or custodial account liability. Complete I				21	
s	22	Loans and other payables to current and for		<u> </u>			
Liabilities	LL	trustees, key employees, highest compen					
pi		disqualified persons. Complete Part II of Schedu				22	
Lia	23	Secured mortgages and notes payable to unrela		hird parties		23	
	24	Unsecured notes and loans payable to unrelated		·		24	
	25	Other liabilities (including federal income tax,		· · ·			
		parties, and other liabilities not included on lines					
		of Schedule D				25	
	26	<b>Total liabilities.</b> Add lines 17 through 25			2,918,933	26	2,428,341
		Organizations that follow SFAS 117 (ASC 958)					
Ses		complete lines 27 through 29, and lines 33 and	d 34.				
auc	27	Unrestricted net assets		[	10,833,270	27	12,628,290
3al	28	Temporarily restricted net assets		[	890,518	28	243,880
Þ	29	Permanently restricted net assets			0	29	0
Ë		Organizations that do not follow SFAS 117 (ASC 95	58), c	heck here ► 🔲 and 🗍			
Net Assets or Fund Balances		complete lines 30 through 34.					
ts (	30	Capital stock or trust principal, or current funds		[		30	
Se	31	Paid-in or capital surplus, or land, building, or ed				31	
Ä	32	Retained earnings, endowment, accumulated in		<b>_</b>		32	
let	33	Total net assets or fund balances			11,723,788	33	12,872,170
_	34	Total liabilities and net assets/fund balances .			14,642,721		15,300,511

Form 990 (2013) Page **12** 

Part	XI Reconciliation of Net Assets		-		
	Check if Schedule O contains a response or note to any line in this Part XI			. 🗸	
1	Total revenue (must equal Part VIII, column (A), line 12)			9,948	
2	Total expenses (must equal Part IX, column (A), line 25)		21,42	1,569	
3	Revenue less expenses. Subtract line 2 from line 1		1,14	8,379	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 4		11,72	23,788	
5	Net unrealized gains (losses) on investments			0	
6	Donated services and use of facilities			0	
7	Investment expenses			0	
8	Prior period adjustments			0	
9	Other changes in net assets or fund balances (explain in Schedule O)			3	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	33, column (B))		12,87	2,170	
Part	XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII			<u>.                                     </u>	
			Yes	No	
1	Accounting method used to prepare the Form 990:  Cash  Accrual  Other	_			
	If the organization changed its method of accounting from a prior year or checked "Other," explain	in			
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		1	~	
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled	or			
	reviewed on a separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?	. 2b	) V		
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on	a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig				
	of the audit, review, or compilation of its financial statements and selection of an independent accountant		; <b>/</b>		
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O.	in			
•					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth the Single Audit Act and OMB Circular A-133?				
		· 3a	1 /		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.				
	required addit of addits, explain why in somedule of and describe any steps taken to undergo such addits.		orm <b>99</b> 0	(0046)	

### SCHEDULE A (Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

2013

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ. ► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization							Employer id	dentificatio	n number		
<b>VISITING NURSE ASSOCIATION</b>	OF TEXAS							75-08	00692		
Part I Reason for Pub	lic Charity St	<b>atus</b> (All orga	ınizations	s must c	omplete	this pa	rt.) See i	nstructio	ons.		
The organization is not a private 1  A church, convention	of churches, or	association of	churches	describe		-	,	).			
2 A school described in						70/L\/4\/	/ A \ /:::\				
<ul> <li>3 A hospital or a cooper</li> <li>4 A medical research or hospital's name, city,</li> </ul>	ganization oper	•						0(b)(1)(A)	(iii). Ent	er the	
5 An organization opera section 170(b)(1)(A)(iv	ated for the ber		ge or uni	versity ov	vned or	operated	by a go	vernmen	tal unit o	descrik	ed in
7  An organization that r	or local government or governmental unit described in <b>section 170(b)(1)(A)(v).</b> that normally receives a substantial part of its support from a governmental unit or from the general public tion 170(b)(1)(A)(vi). (Complete Part II.)										
8 A community trust des	scribed in <b>secti</b>	on 170(b)(1)(A)	<b>)(vi).</b> (Con	nplete Pa	rt II.)						
9 An organization that r receipts from activitie support from gross i acquired by the organ	s related to its nvestment inco	exempt functome and unrel	ions—sub lated bus	oject to c siness tax	ertain ex kable ind	ceptions	s, and (2) ss sectio	no more	e than 3	31/3%	of its
<ul><li>10 ☐ An organization organ</li><li>11 ☐ An organization organ</li><li>purposes of one or m</li><li>509(a)(3). Check the b</li></ul>	nized and oper nore publicly su	rated exclusive	ely for th	e benefit described	of, to point of the sect	perform to	the funct a)(1) or se	tions of, ection 50	9(a)(2).		
<ul> <li>a  Type I b [</li> <li>e  By checking this box, other than foundation or section 509(a)(2).</li> <li>f  If the organization re organization, check th</li> <li>g  Since August 17, 200 following persons?</li> </ul>	I certify that the managers and ceived a writte is box	other than one on determination	is not core on from t	ntrolled depublicly the IRS t	irectly or supported hat it is	indirectled organ a Type	y by one izations of the state	described II, or Typ	disquali I in sect	fied pe	rsons 9(a)(1)
(i) A person who dire	ectly or indirect	ly controls, eitl	her alone	or togetl	ner with	persons	describe	d in (ii) aı	nd	Yes	No
(iii) below, the gove	erning body of t	he supported	organizati	ion?					11g(	i)	
(ii) A family member of	of a person desc	cribed in (i) abo	ove?						11g(i	i)	
(iii) A 35% controlled	entity of a perso	on described in	n (i) or (ii) a	above? .					11g(i	ii)	
h Provide the following i	nformation abo	ut the support	ed organi	zation(s).							
(i) Name of supported organization (ii)	(descri	be of organization ibed on lines 1–9 e or IRC section instructions)	(iv) Is the o in col. (i) lis governing o	sted in your			organizat (i) organi	Is the tion in col. zed in the S.?	(vii) Amou	unt of mo support	onetary
			Yes	No	Yes	No	Yes	No			
(A)											
(B)											
(C)										_	
(D)											
(E)											

Part II

	(Complete only if you checked the Part III. If the organization fails to				-	•	alify under
Secti	on A. Public Support	quality arias	51 1110 10010 110	tod Bolow, p	ioacc comple	no r art iii.j	
	dar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	(1)					()
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4.						
	on B. Total Support				4 10 20 40		
	dar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	<b>(f)</b> Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11 12 13	<b>Total support.</b> Add lines 7 through 10 Gross receipts from related activities, etc. <b>First five years.</b> If the Form 990 is for the	e organization	n's first, secon	d, third, fourth			
	organization, check this box and stop her	e					▶ □
	on C. Computation of Public Suppor						
14 15 16a	Public support percentage for 2013 (line 6 Public support percentage from 2012 Sch 331/3% support test—2013. If the organiz	edule A, Part	II, line 14 .			14 15 /3% or more, cl	% neck this
	box and <b>stop here.</b> The organization qual			-			. ▶ □
b	331/3% support test—2012. If the organicheck this box and stop here. The organic					15 is 33 <sup>1</sup> / <sub>3</sub> %	or more, . ► □
17a	<b>10%-facts-and-circumstances test—20</b> 10% or more, and if the organization meet Part IV how the organization meets the "fa organization	ets the "facts-	and-circumsta	nces" test, che	eck this box an	id <b>stop here.</b> E	xplain in
b	10%-facts-and-circumstances test—20 15 is 10% or more, and if the organization Explain in Part IV how the organization me supported organization	ion meets the eets the "fact	e "facts-and-ci	rcumstances" tances" test. T	test, check th	is box and <b>st</b>	op here.
18	Private foundation. If the organization did	d not check a	box on line 13,	16a, 16b, 17a	a, or 17b, chec	k this box and	see

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support			, p			
Calen	dar year (or fiscal year beginning in) ▶	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")	3,510,899	4,397,259	4,048,282	4,166,927	4,784,198	20,907,565
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	24,376,481	24,192,401	23,536,209	19,829,711	17,756,289	109,691,091
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	27,887,380	28,589,660	27,584,491	23,996,638	22,540,487	130,598,656
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
8	<b>Public support</b> (Subtract line 7c from line 6.)						400 500 /5/
Secti	on B. Total Support						130,598,656
	dar year (or fiscal year beginning in) ▶	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
9	Amounts from line 6	27,887,380	28,589,660	27,584,491	23,996,638	22,540,487	130,598,656
10a	Gross income from interest, dividends, payments received on securities loans, rents,	21,001,000			20,110,000		
	royalties and income from similar sources .	11,335	35,451	18,329	115,279	1,905	182,299
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b	11,335	35,451	18,329	115,279	1,905	182,299
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)	27,898,715	28,625,111	27,602,820	24,111,917	22,542,392	130,780,955
14	<b>First five years.</b> If the Form 990 is for the organization, check this box and <b>stop he</b>	re			=	ar as a section	
Secti	on C. Computation of Public Suppor						
15	Public support percentage for 2013 (line 8					15	99.86 %
16	Public support percentage from 2012 Sch	nedule A, Part I	II, line 15 .			16	99.85 %
	on D. Computation of Investment Inc						
17	Investment income percentage for 2013 (		• •			17	0.14 %
18	Investment income percentage from 2012					18	0.15 %
19a	331/3% support tests—2013. If the organi						
_	17 is not more than 33 <sup>1</sup> / <sub>3</sub> %, check this box	_	=	-		=	_
b	331/3% support tests—2012. If the organiz						
00	line 18 is not more than 33½%, check this b	_	_	-	· · ·		_
20	Private foundation. If the organization di	u not check a t	JOX ON IINE 14,	19a, or 19b, C	HECK THIS DOX	anu see instruc	LIONS 🟲 🔲

chedule A (Form 990 or 990-EZ) 2013							
Part IV	<b>Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; a Part III, line 12. Also complete this part for any additional information. (See instructions).						

# SCHEDULE D (Form 990)

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number Name of the organization **VISITING NURSE ASSOCIATION OF TEXAS** 75-0800692 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year . . . . . 1 2 Aggregate contributions to (during year). 3 Aggregate grants from (during year) . . 4 Aggregate value at end of year . . . . 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . . . . . ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Part II **Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) ☐ Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 easement on the last day of the tax year. Held at the End of the Tax Year 2a 2b 2c Number of conservation easements on a certified historic structure included in (a) . . . Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 tax year ▶ Number of states where property subject to conservation easement is located ▶ 4 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of 5 6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: \$ If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: 

chedu	le D (Form 990) 2013							Page <b>2</b>
Part	<u> </u>							
3	Using the organization's acquisition, a collection items (check all that apply):	ccession, and	other reco	rds, check any of th	ne follow	ving that are a sig	gnificant u	se of its
а	☐ Public exhibition		d	Loan or exchan	ge progr	ams		
b	Scholarly research		е					
С	☐ Preservation for future generations							
4	Provide a description of the organizati XIII.	on's collections	and expla	ain how they further	the org	anization's exem	pt purpose	e in Part
5	During the year, did the organization sassets to be sold to raise funds rather							☐ No
Part	IV Escrow and Custodial Arra	ngements.						
	Complete if the organization 990, Part X, line 21.							orm
1a	Is the organization an agent, trustee,						İ	
	included on Form 990, Part X?						☐ Yes	□ No
b	If "Yes," explain the arrangement in Pa	rt XIII and comp	lete the fo	llowing table:				
		·		· ·		An	nount	
С	Beginning balance				1c			
d	Additions during the year				1d			
e	Distributions during the year				1e			
f	Ending balance				1f			
2a	Did the organization include an amoun						☐ Yes	□ No
	If "Yes," explain the arrangement in Pa							
Par		IT AIII. OHECK HE	ore ir trie e.	Apianation has been	provide	dill all All .	· · ·	
ıaı	Complete if the organization	answered "Ve	e" to For	m 000 Part IV line	a 10			
	Complete if the organization	(a) Current year		or year (c) Two yea		(d) Three years back	(e) Four ye	are back
	Danisais a of complete and	(a) Ourrent year	(0) 1 11	or year (c) two year	ars back	(u) Three years back	(e) i oui ye	ars back
1a	Beginning of year balance							
b	Contributions							
С	Net investment earnings, gains, and							
	losses							
d	Grants or scholarships							
е	Other expenditures for facilities and							
	programs							
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of the	ne current year e	end balanc	ce (line 1g, column (a	a)) held a	as:		
а	Board designated or quasi-endowmen	t ▶	%					
b	Permanent endowment ►	%						
С	Temporarily restricted endowment ▶	%						
	The percentages in lines 2a, 2b, and 2c	c should equal 1	100%.					
3a	Are there endowment funds not in the	possession of	the organi	zation that are held	and adr	ministered for the	)	
	organization by:	•	•				Y	es No
	(i) unrelated organizations						3a(i)	
	`,						3a(ii)	
h	If "Yes" to 3a(ii), are the related organizations						3b	
ь 4	Describe in Part XIII the intended uses						SD	
			ion a citul	JWITIGHT IUHUS.				
Part			-" ·	000 D 11/ "	- 44 - 0	) Faur - 000 F	Name V III	- 10
	Complete if the organization							
	Description of property	(a) Cost or (invest		(b) Cost or other basis (other)		Accumulated preciation	(d) Book v	alue
		(iiivest		` ′		PIECIALIOII		
1a	Land		640,500	0				640,500
b	Buildings		6,882,561	0		1,289,583	5	,592,978
C	Leasehold improvements	1	0	0	1	O		0

6,328,875

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

0

5,483,266

0

845,609

7,079,087

0

Complete if the organization answered "Yes" to Form 990, Part IV, line 11b. See Form 990, Part X, line 12 (a) Method of value (b) Method of value (c) Method of value	Part VII	Investments – Other Secur		rm 000 Port IV lir	o 11h Soo Form	000 Part V line 12
(n) Financial derivatives 2) Closely-held equity interests 3) Other (A) (B) (C) (C) (D) (C) (G) (G) (G) (G) (G) (G) (G) (G) (G) (G		· · · · · · · · · · · · · · · · · · ·				
2) Closely-held equity interests				(b) Book value		
30 Other	(1) Financial	derivatives				
(G) (G) (G) (F) (G) (G) (G) (F) (G) (G) (F) (G) (G) (F) (G) (G) (G) (F) (G) (G) (G) (G) (G) (G) (G) (G) (G) (G	2) Closely-ł	neld equity interests				
(G) (G) (G) (F) (G) (G) (G) (F) (G) (G) (F) (G) (G) (F) (G) (G) (G) (F) (G) (G) (G) (G) (G) (G) (G) (G) (G) (G	3) Other					
Gi	(A)					
(i) (ii) (iii) (iii) (iii) (iii) (iii) (iv) (iv	(B)					
(E) (G) (G) (G) (H) (Column (p) must equal Form 990, Part X, col. (g) line 12.) ▶  Part VIII   Investments — Program Related. Complete if the organization answered "Yes" to Form 990, Part IV, line 11c. See Form 990, Part X, line 13 (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (f) (g) (g) (g) (g) (g) (g) (g) (g) (g) (g	(C)					
(G) (H) (G) (H) (F) (F) (F) (F) (F) (F) (F) (F) (F) (F	(D)					
(G) (H)  (H)  (H)  (H)  (H)  (H)  (H)  (	(E)					
Getal, Column (b) must equal Form 990, Part X, col. (B) line 12.) ►   Part VIII   Investments - Program Related.   Complete if the organization answered "Yes" to Form 990, Part IV, line 11c. See Form 990, Part X, line 13 (e) Description of investment   (b) Book value   (c) Method of valuation: Cost or end-of-year market value   (d) Method of valuation: Cost or end-of-year market value   (e) Method of valuation: Cost or end-of-year market value   (f) Method of valuation: Cost or	(F)					
Interestments	(G)					
Investments - Program Related.   Complete if the organization answered "Yes" to Form 990, Part IV, line 11c. See Form 990, Part X, line 13	(H)					
Complete if the organization answered "Yes" to Form 990, Part IV, line 11c. See Form 990, Part X, line 13 (g) Method of valuation:	Total. (Column (	b) must equal Form 990, Part X, col. (B) line 12	2.) ▶			
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(7) (8) (9)  Fotal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶  Part IX Other Assets.  Complete if the organization answered "Yes" to Form 990, Part IV, line 11d. See Form 990, Part X, line 15  (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9)  Fotal. (Column (b) must equal Form 990, Part X, col. (B) line 15.)  Part X Other Liabilities.  Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.  1. (a) Description of liability (b) Book value (1) Federal income taxes (2) (3) (4) (4) (5) (6) (7) (8) (9) (9) (1) Federal income taxes (2) (3) (4) (4) (5) (6) (6) (7) (8) (9) (9)						
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(g)   Cotal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶						
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)   ■						
Complete if the organization answered "Yes" to Form 990, Part IV, line 11d. See Form 990, Part X, line 15		(h) must equal Form 990 Part X col. (B) line 1:	31 🕨			
Complete if the organization answered "Yes" to Form 990, Part IV, line 11d. See Form 990, Part X, line 15			0.7			
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Line 25.   Secription of liability   Secreption of liability   Secription of liability   Secription of liability   Secription of liability   Secription of liability   Secreption of liability   Secre	Part X			000 5 . 11/ 11		5 000 D
1.         (a) Description of liability         (b) Book value           (1) Federal income taxes         (2)           (3)         (4)           (5)         (6)           (7)         (8)           (9)         (9)			answered "Yes" to For	m 990, Part IV, Iir	ne 11e or 11f. See	Form 990, Part X,
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(2) (3) (4) (5) (6) (7) (8) (9)			(b) Book value			
(3)       (4)       (5)       (6)       (7)       (8)       (9)	• •	ncome taxes				
(4)       (5)       (6)       (7)       (8)       (9)						
(5)       (6)       (7)       (8)       (9)	(3)					
(6)       (7)       (8)       (9)						
(6)       (7)       (8)       (9)						
(7)       (8)       (9)						
(8)       (9)						
(9)						
		b) must equal Form 990. Part X. col. (R) line 2:	5.) ▶			

organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part			•	Returr	1.
	Complete if the organization answered "Yes" to Form 990, P				
1	Total revenue, gains, and other support per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains on investments	2a			
b	Donated services and use of facilities	2b			
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	
3	Subtract line <b>2e</b> from line <b>1</b>			3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	$\overline{}$			
b	Other (Describe in Part XIII.)				
_	Add lines <b>4a</b> and <b>4b</b>			4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	
Part				er Retu	ırn.
	Complete if the organization answered "Yes" to Form 990, F			1.	
1	Total expenses and losses per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b		_	
C	Other losses			_	
d	Other (Describe in Part XIII.)			-	
	Add lines 2a through 2d			2e	
3	Subtract line <b>2e</b> from line <b>1</b>	· · ·		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b	40			
а				_	
h	Other (Describe in Part VIII.)				
b	Other (Describe in Part XIII.)	$\overline{}$		40	
С	Add lines <b>4a</b> and <b>4b</b>			4c	
с 5	Add lines <b>4a</b> and <b>4b</b>			4c 5	
c 5 Part	Add lines <b>4a</b> and <b>4b</b>	e 18.) .		5	/ line 4: Part X line
c 5 <b>Part</b> Provid	Add lines <b>4a</b> and <b>4b</b>	e 18.) .		<b>5</b> b; Part V	
c 5 <b>Part</b> Provid	Add lines 4a and 4b	e 18.) . d 4; Part	IV, lines 1b and 2 de any additional in	5 b; Part V	on.
<b>c</b> <b>5</b> <b>Part</b> Provid 2; Part	Add lines <b>4a</b> and <b>4b</b>	e 18.) . d 4; Part to provid	IV, lines 1b and 2 de any additional i	5 b; Part V	on.
<b>c</b> <b>5</b> <b>Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) . d 4; Part to provid	IV, lines 1b and 2 de any additional i	5 b; Part V	on. 
<b>c 5 Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and  XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) .  d 4; Part to provid	IV, lines 1b and 2 de any additional i	5 b; Part V nformation	on.
<b>c 5 Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) .  d 4; Part to provid	IV, lines 1b and 2 de any additional i	5 b; Part V nformation	on.
<b>c 5 Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and  XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) .  d 4; Part to provid	IV, lines 1b and 2 de any additional i	5 b; Part V nformation	on.
<b>c 5 Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and  XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) .  d 4; Part to provid	IV, lines 1b and 2 de any additional i	5 b; Part V nformation	on.
<b>c 5 Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and  XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) .  d 4; Part to provid	IV, lines 1b and 2 de any additional i	5 b; Part V nformation	on.
<b>c 5 Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and  XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) .  d 4; Part to provid	IV, lines 1b and 2 de any additional i	5 b; Part V nformation	on.
<b>c 5 Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and  XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) .  d 4; Part to provid	IV, lines 1b and 2 de any additional i	5 b; Part V nformation	on.
<b>c 5 Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and  XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) .  d 4; Part to provid	IV, lines 1b and 2 de any additional i	5 b; Part V nformation	on.
<b>c 5 Part</b> Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and  XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) .  d 4; Part to provid	IV, lines 1b and 2 de any additional i	5 b; Part V nformation	on.
C 5 Part Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  XIII Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) .  d 4; Part to provid	IV, lines 1b and 2 de any additional in	5 b; Part V	on.
Provide 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e 18.) .  d 4; Part to provid	IV, lines 1b and 2 de any additional in	5 b; Part V	on.
Provide 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	d 4; Part to provide	IV, lines 1b and 2 de any additional in	5 b; Part V	on.
Provide 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	d 4; Part to provide	IV, lines 1b and 2 de any additional in	5 b; Part V	on.
C 5 Part Provid 2; Part	Add lines 4a and 4b  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and  XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	d 4; Part to provide	IV, lines 1b and 2 de any additional in	5 b; Part V	on.
C 5 Part Provid 2; Part	Add lines 4a and 4b	d 4; Part to provide	IV, lines 1b and 2 de any additional in	5 b; Part V	on.
C 5 Part Provide 2; Part	Add lines 4a and 4b	e 18.) .  d 4; Part to provid	IV, lines 1b and 2 de any additional in	5 b; Part V	on.
Provide 2; Part	Add lines 4a and 4b	d 4; Part to provide	IV, lines 1b and 2 de any additional in	5 b; Part V	on.
Provide 2; Part	Add lines 4a and 4b	d 4; Part to provide	IV, lines 1b and 2 de any additional in	5 b; Part V	on.
Provide 2; Part	Add lines 4a and 4b	d 4; Part to provide	IV, lines 1b and 2 de any additional in	5 b; Part V	on.
Provide 2; Part	Add lines 4a and 4b	d 4; Part to provide	IV, lines 1b and 2 de any additional in	5 b; Part V	on.
Provide 2; Part	Add lines 4a and 4b	d 4; Part to provide	IV, lines 1b and 2 de any additional in	5 b; Part V	on.

### SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2013

Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990 or Form 990-EZ.

Name of the organization Employer identification number **VISITING NURSE ASSOCIATION OF TEXAS** 75-0800692 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Part I Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations e Solicitation of non-government grants а Internet and email solicitations f Solicitation of government grants b Phone solicitations Special fundraising events ☐ In-person solicitations d Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No If "Yes." list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid to (iii) Did fundraiser have (vi) Amount paid to (i) Name and address of individual (iv) Gross receipts from activity (or retained by) fundraiser listed in (ii) Activity custody or control of (or retained by) or entity (fundraiser) contributions? organization col. (i) Yes No 1 2 3 5 6 7 8 9 10 Total List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from 3 registration or licensing.

		(Form 990 or 990-EZ) 2013				Page <b>2</b>
Pa	rt II	Fundraising Events. Con				•
		than \$15,000 of fundraisir		and gross income on	Form 990-EZ, lines 1 a	nd 6b. List events with
		gross receipts greater tha	ın \$5,000.			
			(a) Event #1	<b>(b)</b> Event #2	(c) Other events	(d) Total events
			Legends & Leaders			(add col. <b>(a)</b> through col. <b>(c)</b> )
			(event type)	(event type)	(total number)	
<u> </u>						
Revenue	1	Gross receipts	786,292			786,292
<u>۾</u> ا						
	2	Less: Contributions	0			0
	3	Gross income (line 1 minus				
		line 2)	786,292			786,292
	4	Cash prizes	0			0
	5	Noncash prizes	0			0
တ္သ	_					
Direct Expenses	6	Rent/facility costs	0			0
	_					
	7	Food and beverages	54,580		0	54,580
	_					_
ੂ⊟	8	Entertainment	0		0	0
	_	Oth an diment are are	0,,000			07.000
	9	Other direct expenses .	36,382			36,382
	10	Direct expense summer. As	ld lines 4 through 0 in a	aluma (d)		00.0/2
	11	Direct expense summary. Ac Net income summary. Subtra	•	· ·		90,962
Pa	rt III	Gaming. Complete if the	-	. ,		eported more
		than \$15,000 on Form 9		00 100 101 01111 00	o, r art iv, iii o io, or i	oportod moro
<b>a</b>				(b) Pull tabs/instant		(d) Total gaming (add
ng			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Revenue						
ا تت	1	Gross revenue				
တ္ထ	2	Cash prizes				
nse		·				
ĝ	3	Noncash prizes				
Direct Expenses		•				
ec.	4	Rent/facility costs				
ੂ⊟						
	5	Other direct expenses .				
			☐ Yes %	☐ Yes %	☐ Yes %	
	6	Volunteer labor	☐ No	☐ No	☐ No	
	7	Direct expense summary. Ac	ld lines 2 through 5 in co	olumn (d)		
	8	Net gaming income summar	y. Subtract line 7 from li	ne 1, column (d)		
9		nter the state(s) in which the or				
		the organization licensed to or	perate gaming activities	in each of these states	6?	$\square$ Yes $\square$ No
	<b>b</b> If '	"No," explain:				
, .						·····
10		ere any of the organization's g	aming licenses revoked	, suspended or termina	ated during the tax year?	. 🗌 Yes 🗌 No
	<b>b</b> If '	"Yes," explain:				

cneau	ile G (Form 990 or 990-EZ) 2013		Pa	ige 🍮
11 12	Does the organization operate gaming activities with nonmembers?	☐ Y	_	No No
13	Indicate the percentage of gaming activity operated in:			
а	The organization's facility			%
b	An outside facility			%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name ►			
	Address►			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	□ Y	es 🗌	No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$ If "Yes," enter name and address of the third party:			
Ū	Name ►			
	Address►			
16	Gaming manager information:			
	Name ►			
	Gaming manager compensation ► \$			
	Description of services provided ▶			
	□ Director/officer □ Employee □ Independent contractor			
17 a	Mandatory distributions:  Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	□ Y <sub>0</sub>	es 🗌	No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$			
Part	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) a Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide additional information (see instructions).			

### **SCHEDULE J** (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions. ► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

75-0800692

Department of the Treasury Internal Revenue Service Name of the organization

**VISITING NURSE ASSOCIATION OF TEXAS** 

Employer identification number

Part I Questions Regarding Compensation Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use ☐ Travel for companions Payments for business use of personal residence ☐ Tax indemnification and gross-up payments Health or social club dues or initiation fees ☐ Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No." complete Part III to 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study ☐ Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: 4a **b** Participate in, or receive payment from, a supplemental nonqualified retirement plan? . . . . . . 4b ~ Participate in, or receive payment from, an equity-based compensation arrangement? . . . . . . . . . 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: 5a 5b If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: 6a 6b If "Yes" to line 6a or 6b, describe in Part III. 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed Were any amounts reported in Form 990. Part VII. paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe 8 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in 

Schedule J (Form 990) 2013 Page 2

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title			W-2 and/or 1099-MIS		(C) Retirement and	(D) Nontaxable	(E) Total of columns	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)–(D)	(F) Compensation reported as deferred in prior Form 990
Katherine Krause, President &	(i)	242,953	0	0	0	21,258	264,211	0
1 CEO	(ii)	0	0	0	0	0	0	0
Carlton Holland, VP & CFO	(i)	177,021	0	0	17,500	6,110	200,631	0
_ 2	(ii)	0	0	0	0	0	0	0
Thomas Riccardelli, VP &	(i)	166,671	0	0	17,500	16,176	200,347	0
General Counsel	(ii)	0	0	0	0	0	0	0
John Parks, Managing Director	(i)	192,533	0	0	0	11,176	203,709	0
4	(ii)	0	0	0	0	0	0	0
Krystal Alvarado, VP-CNO	(i)	132,028	0	0	0	4,231	136,259	0
5	(ii)	0	0	0	0	0	0	0
	(i)							
6	(ii)							
	(i)							
7	(ii)							
	(i)							
_ 8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
_11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

Schedule J (Form 990) 2013 Page 3 Part III Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. Schedule J, Part I, Line 4 - The CEO and all Vice Presidents are allowed to participate in an IRS Section 457(b) Plan in which an amount up to the IRS limit may be deferred for federal income tax purposes. In 2013 \$35,000 was deferred.


#### **SCHEDULE 0** (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

2013

OMB No. 1545-0047

**Open to Public** Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or 990-EZ. ▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

**Employer identification number** Name of the organization **VISITING NURSE ASSOCIATION OF TEXAS** 75-0800692 Form 990, Part VI, Section A, Line 2 - Directors Jan McClendon and Katherine McClendon are Mother and Daughter. Elizabeth Malakoff is the Daughter of Ted Enloe. Ted Enloe and Sara Crismon are In-laws. Form 990, Part VI, Section A, Line 7a - VNA's Board of Directors is elected by its governing board, which is elected to three year terms. Form 990, Part VI, Section B, Line 11b - The Form 990 is reviewed with VNA's Executive and Finance Committee the first meeting after the return is filed. For this year that is March. Form 990, Part VI, Section B, Line 12c - Annually all officers and Directors are required to complete a conflict of interest statement disclosing all possible conflicts with the organization. Form 990, Part VI, Section B, Line 15 - An Executive compensation review is performed periodically by an outside compensation consulting firm under the direction of VNA's Executive Committee. The firm analyzes CEO and Vice President's compensation and compares them with other organization of similar size, complexity, and character. The analysis is presented to the committee along with recommendations which are used by the committee to determine compensation. Form 990, Part VI, Section C, Line 19 - Any information can be furnished to the public through a request made on VNA's website, through a phone call, by mail, or through an email request. Form 990, Part XI, Line 9 - Rounding Adjustment of \$3

Schedule O, Statement 1

VISITING NURSE ASSOCIATION OF TEXAS 75-0800692

Form: 990 Page: 1 Line Number:

### **Reasonable Cause Explanations**

### **Explanation**

A Form 8868 Extension was filed and accepted by the IRS.

### **SCHEDULE R** (Form 990)

Part I

**Related Organizations and Unrelated Partnerships** ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. OMB No. 1545-0047

**Open to Public** Inspection

(f)

**VISITING NURSE ASSOCIATION OF TEXAS** 

(a)

Department of the Treasury Internal Revenue Service

Attach to Form 990. ► See separate instructions.

(b)

(c)

(d)

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. Name of the organization

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Employer identification number 75-0800692

(e)

Name, address, and EIN (if applicable) of disregarded entity		Prim	nary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Direct con entity	
<u>(1)</u>								
<u>(2)</u>								
(3)								
(4)								
(5)								
(6)								
Part II Identification of Related Tax-Exempt Organione or more related tax-exempt organizations	izations Con during the ta	nplete if th x year.	ne organization a	nswered "Yes" or	n Form 990, Part	IV, line 34 beca	use it ha	d
(a)  Name, address, and EIN of related organization	<b>(b</b> Primary		(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	cont	g) 512(b)(13) rolled tity?
							Yes	No
(1) Visiting Nurse Association Foundation (75-1633963) 1600 Viceroy Drive 4th Floor, Dallas, TX 75235	Promote Co Health Servi		TX	501 (c) 3	509 (a)(3) Type 1	N/A		~
(2)								
(3)								
<u>(4)</u>								
(5)								
(6)								
<u></u>								

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	Disprop	h) ortionate ations?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)			(k) Percentage ownership
							Yes	No		Yes	No	
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	Section 5 contr enti	olled
							Yes	No
<u>(1)</u>								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	c. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a		/
b	Gift, grant, or capital contribution to related organization(s)	1b		/
С	Gift, grant, or capital contribution from related organization(s)	1c		/
d	Loans or loan guarantees to or for related organization(s)	1d		/
е	Loans or loan guarantees by related organization(s)	1e		/
f	Dividends from related organization(s)	1f		~
g	Sale of assets to related organization(s)	1g		/
h	Purchase of assets from related organization(s)	1h		/
i	Exchange of assets with related organization(s)	1i		>
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		>
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		~
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11	~	
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m	~	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	~	
0	Sharing of paid employees with related organization(s)	10	~	
р	Reimbursement paid to related organization(s) for expenses	1p		~
q	Reimbursement paid by related organization(s) for expenses	1q		/
r	Other transfer of cash or property to related organization(s)	1r		~
s	Other transfer of cash or property from related organization(s)	1s	~	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction	on thr	eshol	ds.
	(a) (b) (c) (d)			
	Name of related organization Transaction Amount involved Method of determining	g amou	nt invol	ved
	type (a–s)			
Se	e Schedule R, Part VII, Statement 1			
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

### Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(g) (h) are of Disproport allocation		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) (j) General managi partne		ral or aging	(k) Percentage ownership
				sections 512-514)	Yes	No			Yes	No		Yes	No	
(1)														
(2)														
(3)														
(4)														
(5)														
(6)														
(7)														
(8)														
(9)														
(10)														
(11)														
(12)														
(13)														
(14)														
(15)														
(16)														
														200) 2010

Schedule R (Form 990) 2013 Page 5							
Part VII	Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions).	_					
-	Trovide additional information for responses to questions on senedule in (see instructions).	_					

Schedule R, Part VII, Statement 1

VISITING NURSE ASSOCIATION OF TEXAS 75-0800692

Form: Schedule R

Page: 3

Line Number: Part V Line 2

### **Description of Covered Relationships and Transaction Thresholds**

Description of Govered Relationships and Transaction Thresholds							
		Amt. involved					
Name	Visiting Nurse Association Foundation	1,000,000					
Transaction type	S						
Method of determining amt. involved	Amount paid to VNA for reimbursing VNA for routine payment of normal expenses						
	for Foundation's day to day activities through VNA's treasury systems.						