Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Α	For the	2012 cale	endar year, or tax year beginning 07/01 , 2012, and end	ing (<u>6</u> /30	, 20 13
В	Check if	applicable:	C Name of organization VISITING NURSE ASSOCIATION OF TEXAS		D Employ	er identification number
	Address	change	Doing Business As		1	75-0800692
	Name ch	nange	Number and street (or P.O. box if mail is not delivered to street address) Room/s	suite	E Telepho	ne number
	Initial ret	•	1600 VICEROY DRIVE SUITE 400			214-689-2691
П	Terminat	1	City, town or post office, state, and ZIP code			
$\overline{\Box}$	Amended		Dallas, TX 75235		G Gross re	eceipts \$ 24,111,917
$\overline{\Box}$		on pending	F Name and address of principal officer: Katherine Krause	H(a) Is this	a group return	
	пррпоци	on ponding	1600 Viceroy Drive, Dallas, TX 75235	1	• .	ncluded? Yes No
$\overline{}$	Tay-ever	npt status:	✓ 501(c)(3)			(see instructions)
j_	Website		atexas.org		ıp exemptior	
_			✓ Corporation Trust Association Other L Year of form			of legal domicile: TX
_	art I	Summ		1734	W State	or legal dornione.
	_		escribe the organization's mission or most significant activities: Estal	bliched in 10	24 VNA bo	lns older adults live
	'	=				
ç		with dign	nity and independence at home by providing in-home care, food and frience	isnip for the i	ii, nungry	and nomebound
Activities & Governance						
/err		Cla a al 4 da			- OFO/ -f	
ő			is box \(\subseteq \) if the organization discontinued its operations or disposed		1	
જ	1		of voting members of the governing body (Part VI, line 1a)			40
ies	1		of independent voting members of the governing body (Part VI, line 1b	•		40
iχ			mber of individuals employed in calendar year 2012 (Part V, line 2a)			785
Act			nber of volunteers (estimate if necessary)		. 6	43
-			elated business revenue from Part VIII, column (C), line 12		. 7a	0
	b	Net unrel	ated business taxable income from Form 990-T, line 34		. 7b	0
				Prior \	ear	Current Year
ō			tions and grants (Part VIII, line 1h)		3,654,715	4,166,927
nu.	9	Program	service revenue (Part VIII, line 2g)	2	23,536,208	19,829,712
Revenue	10	Investme	ent income (Part VIII, column (A), lines 3, 4, and 7d)		18,329	15,382
Œ	11	Other rev	venue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		116,412	99,896
	12	Total reve	enue-add lines 8 through 11 (must equal Part VIII, column (A), line 12)	2	7,325,664	24,111,917
	13	Grants ar	nd similar amounts paid (Part IX, column (A), lines 1-3)		0	0
			paid to or for members (Part IX, column (A), line 4)		0	0
s	1		other compensation, employee benefits (Part IX, column (A), lines 5–10)	1	7,438,524	14,964,816
Expenses	1		onal fundraising fees (Part IX, column (A), line 11e)		0	0
per			draising expenses (Part IX, column (D), line 25) ► 70,860			
Ă	1		penses (Part IX, column (A), lines 11a–11d, 11f–24e)	1	0,858,805	10,593,807
	1		penses. Add lines 13–17 (must equal Part IX, column (A), line 25)		28,297,329	25,558,623
			less expenses. Subtract line 18 from line 12		-971,665	-1,446,706
- s	+			Beginning of C		End of Year
Net Assets or Fund Balances	20	Total ass	ets (Part X, line 16)		6,293,555	14,642,721
Ass	21		ilities (Part X, line 26)	'	3,023,167	2,918,933
E.R	22		ts or fund balances. Subtract line 21 from line 20		3,270,388	11,723,788
_	art II		ture Block		3,270,300	11,723,700
			ry, I declare that I have examined this return, including accompanying schedules and state	tomonto and to	the best of a	my knowledge, and balief it is
			lete. Declaration of preparer (other than officer) is based on all information of which prepar			ily knowledge and belief, it is
Sig	n	Sign	ature of officer		ate	
He	-				ato	
110	10		Iton Holland, Vice President & CFO e or print name and title			
		1,		Date		PTIN
Pa	id	FILLVIA	be breharer 2 traine Lieharer 2 zigtrature	Dale	Check	<u> </u>
Pr	epare	r		<u> </u>	self-em	pioyea
Us	e Onl			Fir	m's EIN ▶	
		Firm's a	ddress ▶	Pr	one no.	
Ma	y the IR	RS discus	s this return with the preparer shown above? (see instructions)			Yes No

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Part	·
	Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission:
	Esablished in 1934, VNA helps older adults live with dignity and independence at home by providing in-home care, food and friendship for the ill, hungry, and homebound
	friendship for the III, hungry, and homebound
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
	services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
	the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 7,283,653 including grants of \$ 0) (Revenue \$ 8,397,465)
4a	(Code:) (Expenses \$7,283,653 including grants of \$0) (Revenue \$8,397,465) VNA Hospice Care is the oldest, most experienced hospice in Texas meeting the medical, psychological, social, spiritual and
	wastical woods of terminally ill notaints and their families
41-	(Oada
4b	(Code:) (Expenses \$ 6,555,050 including grants of \$ 760,983) (Revenue \$ 5,992,390)
	VNA Meals on Wheels provides nutritous, freshly prepared, hot meals to Dallas County residents who can't provide for
	themselves due to illness, advanced age, or disability.
4-	(Code) \(\(\(\(\(\) \\ \) \) \(\
4c	(Code:) (Expenses \$ 1,086,869 including grants of \$ 0) (Revenue \$ 814,248)
	VNA Private Care provides the daily support needed for the injured and elderly to remain in the comfort of their own home. Withe services that include medical care, personal care, housekeeping and transportation. VNA Private Care helps seniors and their
	famililies make home a viable, affordable option for aging in place.
	Tattilline's make frome a viable, and dable option for aging in place.
4d	Other program services (Describe in Schedule O.) See Schedule O, Statement 2
A =	(Expenses \$ 6,864,580 including grants of \$ 0) (Revenue \$ 5,386,591)
4e	Total program service expenses ► 21,790,152

Part	V Checklist of Required Schedules			
_	1 11 11 11 11 11 11 11 11 11 11 11 11 1		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	~	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	~	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		-
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		,
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		,
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		,
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		,
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," complete Schedule D, Part III	8		,
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If</i> "Yes," <i>complete Schedule D, Part IV</i>	9		,
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		,
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	,	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		,
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		,
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	'	
e f	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> .	11e		\(\triangle \)
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		~
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	~	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		~
14 a	, , , ,	14a		~
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV.</i>	14b		,
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		,
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If</i> "Yes," complete Schedule F, Parts III and IV	16		,
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I (see instructions)</i>	17		,
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	~	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		,
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		~

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

20b

Part	Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		,
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		~
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	,	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		,
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction	24d		
h	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		~
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	OFh		,
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	25b 26		,
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		~
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	28a		~
b	Schedule L, Part IV	28b		~
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		~
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		V
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		,
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		,
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		,
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	,	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	~	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		~
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>	36		~
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI </i>	37		,
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	,	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V			
	· · · · ·		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 122			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	~	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 785			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	~	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		~
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		~
b	If "Yes," enter the name of the foreign country: ▶			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		~
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		~
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	ا ر		
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		~
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	ا		
_	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			_
I-	and services provided to the payor?	7a		~
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7.		,
اب		7c		-
d	If "Yes," indicate the number of Forms 8282 filed during the year	70		~
e f	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7e 7f		~
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	71 7g	~	
g h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	79 7h	~	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting	, 11		
_	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
_	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		~
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O .	14b		

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Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a

response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management Nο 1a Enter the number of voting members of the governing body at the end of the tax year . . . 40 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent 1b 40 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 1 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a ~ 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο **10a** Did the organization have local chapters, branches, or affiliates? 10a ~ If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? *If "No," go to line 13* 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 1 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 1 12c 13 13 ~ 14 1 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official 1 15a 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a / b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ 17 None Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) 18 available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website ✓ Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year. 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ► Visiting Nurse Association of Texas, (214)689-2691

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.											
				((C)						
(A)	(B)	١,,			ition			(D)	(E)	(F)	
Name and Title	Average		(do not check more than one box, unless person is both an					Reportable	Reportable	Estimated	
	hours per					or/trus		compensation	compensation from		
	week (list any hours for	Ind or o	Ins	Off	Ke	Hig	Former	from the	related organizations	other compensation	
	related	Individual trustee or director	titut	Officer	Key employee	ploy) mei	organization	(W-2/1099-MISC)	from the	
	organizations below dotted	ctor t	iona		oldt	ee t cor	,	(W-2/1099-MISC)		organization and related	
	line)	rust	tru		yee	npe				organizations	
		ee	Institutional trustee			Highest compensated employee					
						ed					
Henry Gilchrist	0										
Life Board Member	0	1						0	0	0	
Stephen Anderson	1										
Board Member	0	~						0	0	0	
Mitch Jericho	0										
Life Board Member	0	~						0	0	0	
Howard Johnsen	1										
Life Board Member	0	~						0	0	0	
Ruth Altshuler	0										
Life Board Member	0	~						0	0	0	
Robert S Strauss	0										
Life Board Member	0	~						0	0	0	
Lynn McBee	1										
Life Board Member	0	~						0	0	0	
Rust E Reid	0										
Life Board Member	0	~						0	0	0	
Lyda Hill	0										
Life Board Member	0	~						0	0	0	
Shirley Tobolowsky	0										
Life Board Member	0	~						0	0	0	
Joe Nathan Wright	1										
Life Board Member	0	~						0	0	0	
Ralph Wood	0										
Life Board Member	0	~						0	0	0	
Janet Ryan	1	1									
Treasurer	0	~						0	0	0	
Deborah Cannon	0]									
Life Board Member	0	~						0	0	0	

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

				(0	C)					
(A)	(B)	(da n			ition	. +6.00		(D)	(E)	(F)
Name and Title	Average					e than o is both		Reportable	Reportable	Estimated
	hours per week (list any					or/trust	tee)	compensation from	compensation from related	amount of other
	hours for	Individual trustee or director	Inst	Officer	ξ _e	Hig	Former	the	organizations	compensation
	related organizations	vidu	i tr	cer	em	nest	mer	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	below dotted	for tr	Institutional trustee		Key employee	con		(00-2/1099-101130)		and related
	line)	uste	tru		ee e	l per				organizations
		ď	stee			Highest compensated employee				
						0				
Margaret Collins	1			,						
Board Member	0	~						0	0	0
Mary Barthelow	1									
Life Board Member	0	~						0	0	0
Philip Henderson	0									
Life Board Member	0	~						0	0	0
Teresa Haggerty Parravano	0									
Life Board Member	0	~						0	0	0
Lori Whitlow	1									
Secretary	0	~		~				0	0	0
Jerry P Knippa	0									
Life Board Member	0	~						0	0	0
Lucy Polter	0									
Life Board Member	0	~						0	0	0
Jane Webb	1									
Board Member	0	~						0	0	0
Molly Byrne	0									
Board Member	0	~						0	0	0
Natalie Dossett	1									
Board Member	0	~						0	0	0
Robert Ted Enloe III	10									
Chairman	1	~		~				0	0	0
Jay Oppenheimer	1									
Board Member	0	~						0	0	0
Jan McClendon	1									
Assistant Secretary	0	~		~				0	0	0
Peggy Flaxman Millheiser	1									
Board Member	0	~						0	0	0 Form 990 (2012)

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

				(0	C)					
(A)	(B)	(-1	-4 -1-		osition ck more than one			(D)	(E)	(F)
Name and Title	Average	`				e tnan d is both		Reportable	Reportable	Estimated
	hours per week (list any					or/trustee)		compensation from	compensation from related	amount of other
	hours for	Individual trustee or director	Inst	Officer	Key	Hig	Former	the	organizations	compensation
	related organizations	vidu	Institutional trustee	cer	Key employee	nest	mer	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	below dotted	tor	onal		ploy	con		(00-2/1099-101130)		and related
	line)	nste.	trus		ee	hper				organizations
		ď	tee			Highest compensated employee				
						0				
Meaders Ozarow	1			•						
Board Member	0	~						0	0	0
Catherine Sweet	1									
Board Member	0	~						0	0	0
Deborah Tapler PhD	1									
Board Member	0	~						0	0	0
Nita Prothro Clark	1									
Board Member	0	~						0	0	0
Sara Fraser Crismon	10									
Vice Chairman	0	~		~				0	0	0
Elizabeth Enloe Malakoff	1									
Board Member	0	~						0	0	0
Ann Hobson	1									
Board Member	0	~						0	0	0
Charles Wills	1									
Board Member	0	~						0	0	0
Victor Elmore	0									
board Member	0	~						0	0	0
Daniel Polter MD	1									
Second Vice Chairman	0	~						0	0	0
Jay Barlow	1									
Board Member	0	~						0	0	0
Marshall Brackbill	1									
Board Member	0	~						0	0	0
Peggy Dear	1									
Board Member	0	~						0	0	0
Helen Holman	1									
Board Member	0	~						0	0	0
									-	Form 990 (2012)

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

				(0	C)					
(A)	(B)			Pos	ition			(D)	(E)	(F)
Name and Title	Average					than on the second is		Reportable	Reportable compensation from	Estimated
	hours per	office				or/trust		compensation		
	week (list any hours for	or o	Ins	Officer	.Fe	Hig	Former	from the	related organizations	other compensation
	related	Individual trustee or director	titut	icer	Key employee	hest	mer	organization	(W-2/1099-MISC)	from the
	organizations below dotted	tor	iona		oldt	t cor		(W-2/1099-MISC)		organization and related
	line)	rust	tra		/ee	npei				organizations
		ee	Institutional trustee			Highest compensated employee				
						<u>a</u>				
Katie Johnson	1							•		
Board Member	0	~						0	0	0
Rainer Khetan MD	1									
Board Member	0	~						0	0	0
Fred Ligon	1									
Board Member	0	~						0	0	0
Francis Mancillas	1									
Board Member	0	~						0	0	0
Katherine McClendon	1									
Board Member	0	~						0	0	0
Helen Nixon	1									
Board Member	0	~						0	0	0
Sonja Blumoff Pagan	1									
Board Member	0	~						0	0	0
Helen Risch	1									
Board Member	0	~						0	0	0
Lizzie Routman	1									
Board Member	0	~						0	0	0
John Sears	1									
Board Member	0	~						0	0	0
Robert Spears	1									
Board Member	0	~						0	0	0
Cathy VandenEykel	1									
Board Member	0	~						0	0	0
Katherine Krause	40									
President & CEO	5				~			163,577	0	23,565
Carlton Holland	40									
VP & CFO	5				~			198,558	0	7,659
										Form 990 (2012)

Form **990** (2012)

Part	VII Section A. Officers, Directors, Trust	ees, Key E	mploy	yees	s, ar	nd H	lighes	st C	ompensated E	mployees (c	ontinu	ed)	:
						C)							
	(A)	(B)	(do n	ot ch	Pos eck		than o	one	(D)	(E)			(F)
	Name and title	Average	box, ι	unles	s pe	rson	is both	n an	Reportable	Reportable			mated
		hours per week (list any					or/trust	<u> </u>	compensation from	compensation related	Trom		ount of ther
		hours for	Indi or d	Insti	Officer	Key employee	Higt emp	Former	the	organizatio		comp	ensation
		related organizations	vidu	tri	er	em	nest oloye	ner	organization (W-2/1099-MISC)	(W-2/1099-M	ISC)		m the nization
		below dotted	al tr tor	onal		ploy	con		(VV 2/ 1000 WIIOO)			_	related
		line)	Individual trustee or director	Institutional trustee		ee	ıper					organ	izations
			ě	stee			Highest compensated employee						
Thom	as Riccardelli	40					ă						
	General Counsel	5				/			198,612		0		26,313
John		40							170/012				20,010
	ging Director	0					~		151,987		0		5,400
Krysta	ıl Alvarado	40											
Manag	ging Director	0					~		111,529		0		5,400
	t P Carpenter	40						١.,					
Prior (5						-	348,422		0		13,342
	Crowe	40						,	220 100				7.044
Forme	er VP	0							238,199		0		7,946
1b	Sub-total								1,410,884		0		89,625
С	Total from continuation sheets to Part	VII, Sectio	n A					▶					
d	, ,							<u> </u>	1,410,884		0		89,625
2	Total number of individuals (including but		l to th	ose	list	ed a	above	e) w	ho received mo	ore than \$10	00,000	of	
	reportable compensation from the organi	zation > 7											Yes No
3	Did the organization list any former of	ficer, direc	tor. c	or tr	uste	e.	kev e	emp	olovee, or high	est comper	nsated		162 140
_	employee on line 1a? If "Yes," complete S											3	v
4	For any individual listed on line 1a, is the	sum of rep	oortal	ole (com	nper	nsatio	n a	nd other comp	ensation fro	m the		
	organization and related organizations												
	individual											4	V
5	Did any person listed on line 1a receive of									ation or ind	ividual		
	for services rendered to the organization	? If "Yes," c	ompl	ete	Scr	iedu	ile J f	or s	such person			5	'
	on B. Independent Contractors			.1	I	4	4		4l4	-l	- Ф4 00	000 - 6	
1	Complete this table for your five highest compensation from the organization. Rep												
	year.												
	(A) Name and business add	ress							(B) Description of se	ervices	((C) Compens	ation
Neeta	Nayak MD, 4016 Nicole Drive, Richardson, T	X 75082						Ph	ysician				196,000
	taf of Dallas, 878 S Denton Tap Road, Coppe								ntinous Care St				214,655
	Nursing Home, 2525 Centerville Road, Dalla								rsing Home Rei				119,854
HMG	Garland SNF Operations, 3737 N Garland Roa	ad, Garland,	TX 7	5040)			Nu	rsing Home Hop	osice Days			103,525
2	Total number of independent contractor	rs (includir	na hi	ıt n	ot I	imit	ed to	th	ose listed aho	ove) who			
_	received more than \$100,000 of compens	•	_						4	-, -			

Part VIII Statement of Revenue

		Check if Schedule O contains a response	onse to any quest	ion in this Part V			🗌
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
ıts ts	1a	Federated campaigns 1a	0				· ·
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues 1b	0				
s, G	С	Fundraising events 1c	419,850				
iifts ar /	d	Related organizations 1d	0				
s, G mil	е	Government grants (contributions) 1e	760,983				
ion r Si	f	All other contributions, gifts, grants,					
but the		and similar amounts not included above 1f	2,986,094				
ntri d O	g	Noncash contributions included in lines 1a-1f: \$	0				
Col	h	Total. Add lines 1a-1f	•	4,166,927			
ue			Business Code				
Program Service Revenue	2a	Medicare	621610	9,378,852	9,378,852	0	0
Be (b	Medicaid	621610	861,441	861,441	0	0
vice	С	Private Pay & Insurance	621610	2,010,034	2,010,034	0	0
Ser	d	Title III, XIX, XX	621610	7,579,385	7,579,385	0	0
am	е						
'ogr	f	All other program service revenue.		0	0	0	0
Ā	<u>g</u>	Total. Add lines 2a–2f		19,829,712			
	3	Investment income (including divid					
		and other similar amounts)	+	15,382	15,382	0	0
	4	Income from investment of tax-exempt be	· ·	0	0	0	0
	5	Royalties	(ii) Personal	99,896	99,896	0	0
	60	~	(ii) i ersoriai				
	6a	Gross rents Less: rental expenses					
	b C	Rental income or (loss) 0	0				
	d	Nist wantal in a sure on (lass)					
	7a	Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory	.,				
	b	Less: cost or other basis and sales expenses .					
	С	Gain or (loss) 0	0				
	d	Net gain or (loss)	•				
venue		Gross income from fundraising events (not including \$ 419,850					
Other Reven		of contributions reported on line 1c). See Part IV, line 18 a					
₹		Less: direct expenses b					
		Net income or (loss) from fundraising	events . >				
		Gross income from gaming activities. See Part IV, line 19					
		Less: direct expenses b					
		Net income or (loss) from gaming acti	vities ▶				
		Gross sales of inventory, less returns and allowances a					
		Less: cost of goods sold b					
	С	Net income or (loss) from sales of inve					
		Miscellaneous Revenue	Business Code				
	11a						
	b						
	C						
	d	All other revenue					
	e	Total revenue See instructions	+	0	40.000		
	12	Total revenue. See instructions	· · · · <u>P</u>	24,111,917	19,944,990	0	0

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response to any question in this Part IX ~ Do not include amounts reported on lines 6b, 7b, (A) Total expenses (B) Program service **(D)** Fundraising Management and general expenses 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to governments and organizations in the United States. See Part IV. line 21 0 0 2 Grants and other assistance to individuals in the United States. See Part IV, line 22 . . . 0 0 3 Grants and other assistance to governments, organizations, and individuals outside the United States, See Part IV, lines 15 and 16. 0 0 Benefits paid to or for members 0 0 5 Compensation of current officers, directors, trustees, and key employees 0 1,097,368 50,000 1,147,368 Compensation not included above, to disqualified 6 persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . 0 0 Other salaries and wages 7 11,140,556 10,334,620 805,936 0 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 492,590 259,365 222,375 10,850 Other employee benefits 9 1,260,434 1,117,309 143,125 0 10 Payroll taxes 923,868 782,459 137,584 3,825 11 Fees for services (non-employees): Management Legal 0 167,894 167,894 0 Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees f Other. (If line 11g amount exceeds 10% of line 25, column g (A) amount, list line 11g expenses on Schedule O.) . . 12 Advertising and promotion 252.873 245,661 7.212 0 13 Office expenses 91,698 67,546 23,527 625 14 Information technology 514,562 333,157 181,405 0 15 Royalties Occupancy 16 1,146,673 855,361 291,312 0 17 605,734 587,307 18,427 0 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings . 78,810 63,916 14,644 250 20 21 Payments to affiliates 22 Depreciation, depletion, and amortization . 1,103,220 965,149 138.071 0 23 214,752 163,725 51,027 0 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) Food Expense Meals 3,417,977 3,417,977 0 0 Professional Fees 76,022 4,550 405,482 324,910 Telecommunications С 333,304 222,595 110,709 0 d Miscellaneous 210,973 760 725,868 514,135 All other expenses 1,534,960 1,534,960 0 0 **Total functional expenses.** Add lines 1 through 24e 25 25,558,623 21,790,152 3.697.611 70.860 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

		Check if Schedule O contains a response to any question in this Pa	rt X		
		. , , .	(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	2,305,900	1	3,470,283
	2	Savings and temporary cash investments	354,199		506,560
	3	Pledges and grants receivable, net	334,177	3	300,300
	4	Accounts receivable, net	3,225,036	4	2,156,181
	5	Loans and other receivables from current and former officers, directors		-	2,130,101
	·	trustees, key employees, and highest compensated employees	*		
		Complete Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under section	n		
	U	4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and			
		sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary			
S		organizations (see instructions). Complete Part II of Schedule L		6	
Assets	7	Notes and loans receivable, net		7	
As	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges	272,471	9	185,643
	10a	Land, buildings, and equipment: cost or			·
		other basis. Complete Part VI of Schedule D 7,376,30	66		
	b	Less: accumulated depreciation 10b	0 7,623,307	10c	7,376,366
	11	Investments—publicly traded securities		11	
	12	Investments—other securities. See Part IV, line 11		12	
	13	Investments—program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	2,512,642	15	947,688
	16	Total assets. Add lines 1 through 15 (must equal line 34)	16,293,555		14,642,721
	17	Accounts payable and accrued expenses	3,023,167		2,918,933
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D.		21	
ies	22	Loans and other payables to current and former officers, directors trustees, key employees, highest compensated employees, and			
≣		disqualified persons. Complete Part II of Schedule L	u	22	
Liabilities	23	Secured mortgages and notes payable to unrelated third parties		23	
_	23 24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third	1	27	
	25	parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D		25	
	26	Total liabilities. Add lines 17 through 25	3,023,167	26	2,918,933
		Organizations that follow SFAS 117 (ASC 958), check here ▶ 🗸 ar			
ces		complete lines 27 through 29, and lines 33 and 34.			
an	27	Unrestricted net assets	12,298,866	27	10,833,270
Ba	28	Temporarily restricted net assets	971,522	28	890,518
pu	29	Permanently restricted net assets	0	29	0
F		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ an	nd		
ō		complete lines 30 through 34.			
Net Assets or Fund Balances	30	Capital stock or trust principal, or current funds		30	_
\ss	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
et /	32	Retained earnings, endowment, accumulated income, or other funds. Total net assets or fund balances	40.070.000	32	44 700 700
Ž	33 34	Total liabilities and net assets/fund balances	13,270,388		11,723,788
	J+	TOTAL HADIILIES ATA HEL ASSELS/TUTIA DAIGHCES	16,293,555	J4	14,642,721

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Part	XI Reconciliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI				V
1	Total revenue (must equal Part VIII, column (A), line 12)	1		24,11	1,917
2	Total expenses (must equal Part IX, column (A), line 25)	2		25,55	8,623
3	Revenue less expenses. Subtract line 2 from line 1	3		-1,44	6,706
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		13,27	0,388
5	Net unrealized gains (losses) on investments	5			0
6	Donated services and use of facilities	6			0
7	Investment expenses	7			0
8	Prior period adjustments	8			0
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-9	9,894
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	33, column (B))	10		11,72	3,788
Part	XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," ex	olain i	n		
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?				~
	If "Yes," check a box below to indicate whether the financial statements for the year were comp	oiled c	or		
	reviewed on a separate basis, consolidated basis, or both:				
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
b				~	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited	ed on	a		
	separate basis, consolidated basis, or both:				
	☐ Separate basis ☐ Consolidated basis ☑ Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for or				
	of the audit, review, or compilation of its financial statements and selection of an independent account			~	
	If the organization changed either its oversight process or selection process during the tax year, ex	plain i	n		
	Schedule O.				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set	forth i			
	the Single Audit Act and OMB Circular A-133?		· 3a	~	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not under				
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such a	udits	3b	V	
			Eor	$\alpha \alpha \alpha$	(2012

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Open to

Department of the Treasury Internal Revenue Service

Name of the organization

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

Employer identification number

	ASSOCIATION OF TEX								300692		
		arity Status (All orga			•			instruction	ons.		
1	, convention of church described in sectio	lation because it is: (Foches, or association of n 170(b)(1)(A)(ii). (Attacospital service organization)	churches ch Sched	s describe ule E.)	ed in sec	tion 170	(b)(1)(A)(i	i).			
4 A medic	-	ion operated in conjun						0(b)(1)(A))(iii). En	ter the	
section	170(b)(1)(A)(iv). (Con			-				vernmen	tal unit	descri	bed in
7 🗌 An orgai	nization that normally	rnment or government / receives a substantia I)(A)(vi). (Complete Par	al part of					nit or fror	m the g	eneral	public
8 A comm	unity trust described	in section 170(b)(1)(A)(vi). (Cor	nplete Pa	art II.)						
receipts support	from activities related from gross investment	receives: (1) more that ed to its exempt funct ent income and unre after June 30, 1975. Se	ions-su lated bus	bject to d siness ta	certain ex xable ind	xceptions come (les	s, and (2) ss sectio) no mor	e than	33¹/₃%	of its
11 An orga	nization organized a s of one or more pu	d operated exclusively and operated exclusive blicly supported organ describes the type of	ely for th	ne benefi describe	t of, to p d in sect	perform ion 509(a	the funct a)(1) or se	tions of, ection 50	9(a)(2).	See se	
other that	king this box, I certify	e II c Type II y that the organization lers and other than one	is not co	ntrolled d	lirectly or	r indirectl		or more	disqual	lified pe	ersons
	ganization received tion, check this box	a written determination			that it is	a Type	I, Type 	II, or Typ	oe III sı	upporti 	ing . 🔲
	igust 17, 2006, has persons?	the organization accep	pted any	gift or co	ontributio	n from a	any of the	Э			
		indirectly controls, eithoody of the supported								Yes y(i)	No
(iii) A 35	% controlled entity o	son described in (i) abo f a person described ir tion about the support	n (i) or (ii)	above? .					11g	-	
(i) Name of support		(iii) Type of organization (described on lines 1–9 above or IRC section (see instructions))	(iv) Is the o	organization sted in your document?	(v) Did y the organ col. (i)	ou notify nization in of your port?	organiza (i) organ	Is the tion in col. ized in the .S.?		ount of m support	
		, , ,	Yes	No	Yes	No	Yes	No			
(A)											
(B)											
(C)											
(D)											
(E)											

	(Complete only if you checked the Part III. If the organization fails to				-	•	alify under
Secti	on A. Public Support	quality una	51 1110 10010 110	noa bolow, pi	odoo oompie	no r art iii.j	
	dar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	(2)					()
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4.						
	on B. Total Support						
	dar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11 12 13	Total support. Add lines 7 through 10 Gross receipts from related activities, etc. First five years. If the Form 990 is for the	e organization	n's first, secon	d, third, fourth	, or fifth tax ye		
	organization, check this box and stop her	re					🕨 🗌
Secti	on C. Computation of Public Suppor	t Percentag	е				
14 15	Public support percentage for 2012 (line 6 Public support percentage from 2011 Sch	nedule A, Part	II, line 14 .			14 15	%
16a	33 ¹ /3% support test—2012. If the organize box and stop here. The organization qual	ifies as a pub	icly supported	organization			. ▶ □
b	331/3% support test—2011. If the organ check this box and stop here. The organi					15 IS 33 1/3%	or more, . ► □
17a	10%-facts-and-circumstances test—20 10% or more, and if the organization mee Part IV how the organization meets the "fa organization	ets the "facts-	and-circumsta	nces" test, che	eck this box ar	nd stop here. E	xplain in
b	10%-facts-and-circumstances test—20 15 is 10% or more, and if the organizat Explain in Part IV how the organization m supported organization	ion meets the eets the "facts	facts-and-ci	rcumstances" tances" test. T	test, check th	is box and st	op here.
18	Private foundation. If the organization die	d not check a	box on line 13,	16a, 16b, 17a	, or 17b, chec	k this box and	see

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support			,		/	
Calen	dar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")	5,334,849	3,510,899	4,397,259	4,048,282	4,166,927	21,458,216
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	23,942,936	24,376,481	24,192,401	23,536,209	19,829,711	115,877,738
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6 7a	Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons .	29,277,785	27,887,380	28,589,660	27,584,491	23,996,638	137,335,954
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
с 8	Add lines 7a and 7b						
	line 6.)						137,335,954
Secti	on B. Total Support	•	•		•		
Calen	dar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9	Amounts from line 6	29,277,785	27,887,380	28,589,660	27,584,491	23,996,638	137,335,954
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.	27,754	11,335	35,451	18,329	115,279	208,148
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b	27,754	11,335	35,451	18,329	115,279	208,148
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)	29,305,539	27,898,715	28,625,111	27,602,820	24,111,917	137,544,102
14	First five years. If the Form 990 is for the organization, check this box and stop he	e organization	's first, second	d, third, fourth,		ear as a sectio	n 501(c)(3)
Secti	on C. Computation of Public Suppor						
15	Public support percentage for 2012 (line 8	3, column (f) div	vided by line 1	3, column (f))		15	99.85 %
16	Public support percentage from 2011 Sch	nedule A, Part I	II, line 15 .			16	99.78 %
Secti	on D. Computation of Investment In						
17	Investment income percentage for 2012 (17	0.15 %
18	Investment income percentage from 2011					18	0.22 %
19a	331/3% support tests—2012. If the organ						
	17 is not more than 331/3%, check this box	_	-	-		_	_
b	331/3% support tests—2011. If the organiz						
	line 18 is not more than 331/3%, check this l		_		· · · · · ·		_
20	Private foundation. If the organization di	d not check a l	oox on line 14,	19a, or 19b, c	heck this box	and see instru	ctions 🕨 🗌

Part IV	Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes." to Form 990. Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

Employer identification number Name of the organization **VISITING NURSE ASSOCIATION OF TEXAS** 75-0800692 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of vear 1 2 Aggregate contributions to (during year). 3 Aggregate grants from (during year) . . 4 Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). ☐ Preservation of land for public use (e.g., recreation or education) ☐ Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure ☐ Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 easement on the last day of the tax year. Held at the End of the Tax Year 2a 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 tax year ► Number of states where property subject to conservation easement is located ▶ 4 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of 5 6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

Schedule D (Form 990) 2012 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued) Part III Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply): ☐ Public exhibition **d** \square Loan or exchange programs а e Other ☐ Scholarly research Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . **Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV. Part IV line 9. or reported an amount on Form 990. Part X. line 21. Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not ☐ Yes ☐ No If "Yes," explain the arrangement in Part XIII and complete the following table: Amount 1c 1d Additions during the year 1e f 1f If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. Part V (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back 1a Beginning of year balance . . . Contributions Net investment earnings, gains, and losses Grants or scholarships Other expenditures for facilities and programs f Administrative expenses End of year balance g 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: Board designated or quasi-endowment ▶ ______% а Permanent endowment ▶ _____% Temporarily restricted endowment ▶ % The percentages in lines 2a, 2b, and 2c should equal 100%. Are there endowment funds not in the possession of the organization that are held and administered for the organization by: Yes 3a(i) 3a(ii) If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? 3h Describe in Part XIII the intended uses of the organization's endowment funds. Land, Buildings, and Equipment. See Form 990, Part X, line 10. Part VI Description of property (a) Cost or other basis (b) Cost or other basis (c) Accumulated (d) Book value depreciation Land 640,500 0 640,500 Buildings 6,379,369 0 6,379,369 Leasehold improvements 0 0 0 0

356,497

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

0

0

0

Equipment

356,497

7.376.366

0

0

0

	000 1 01111 000, 1 411 74,		
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of va Cost or end-of-year r	
(1) Financial derivatives		**************************************	
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
<u>``</u> (C)			
(D)			
(E)			
(F)			
(G)			
<u>`</u> ´(H)			
<u>(l)</u>			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶			
Part VIII Investments—Program Related	L See Form 990 Part X	line 13	
(a) Description of investment type	(b) Book value	(c) Method of va	aluation:
(a) Description of investment type	(b) Book value	Cost or end-of-year r	
_(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶			
Part IX Other Assets. See Form 990, Pa	rt X, line 15.		
(a) Description		(b) Book value
(1) Intercompany Recievable from VNA Foundation			947,688
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, co			947,688
Part X Other Liabilities. See Form 990,	Part X, line 25.		
1. (a) Description of liability	(b) Book value		
(1) Federal income taxes			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
(11)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶			
2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the t	ext of the footnote to the ord	ganization's financial statements tha	t reports the organization's
liability for uncertain tax positions under FIN 48 (ASC 74			

Schedule D (Form 990) 2012 Page 4 Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: Net unrealized gains on investments 2a 2b Donated services and use of facilities Recoveries of prior year grants 2c Other (Describe in Part XIII.) . . . 2d Add lines 2a through 2d 2e 3 Subtract line **2e** from line **1** 3 Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b 4a 4b 4c Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 5 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return Total expenses and losses per audited financial statements . . . 2 Amounts included on line 1 but not on Form 990. Part IX. line 25: Donated services and use of facilities 2b Other (Describe in Part XIII.) . . 2d Add lines 2a through 2d 2e Subtract line **2e** from line **1** 3 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b 4a 4b Add lines 4a and 4b 4c Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.). Supplemental Information Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Department of the Treasury Internal Revenue Service Name of the organization

OMB No. 1545-0047

Name o	of the organization					Employer identifi	cation number
VISIT	ING NURSE ASSOCIATION OF TEX						-0800692
Par	Fundraising Activities. Form 990-EZ filers are r				vered "Yes" to F	orm 990, Part IV,	line 17.
1	Indicate whether the organization	•			owing activities. C	heck all that apply.	
а	☐ Mail solicitations		e [Solicitat	ion of non-govern	ment grants	
b	Internet and email solicitatio	ns	f [ion of government	-	
С	☐ Phone solicitations		g 🗆	Special :	fundraising events	3	
d	☐ In-person solicitations						
2a	Did the organization have a writer						
b	or key employees listed in Form If "Yes," list the ten highest paid compensated at least \$5,000 by	individuals or	entities (fun		· · · · · · · · · · · · · · · · · · ·	=	
	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	draiser have or control of outlons?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
			Yes	No		22 (4)	
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							
Total 3	List all states in which the orga		etorod or lie	oncod to a	volicit contribution	s or has been notifi	ad it is exempt from
3	registration or licensing.	mzation is regis	stered of lic	enseu to s	onen communion	S OF HAS DEEN HOUR	ed it is exempt from

		(Form 990 or 990-EZ) 2012	1 1 16 11	1.07	5 000 D : N/ II	Page Z
Pa	rt II	•				
		than \$15,000 of fundraising		and gross income on	Form 990-EZ, lines 1 a	and 60. List events with
		gross receipts greater tha		(In) Franch #0	(-) Oth	
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
			Wheels adn More	(I I)	And the Landson A	(add col. (a) through col. (c))
ക			(event type)	(event type)	(total number)	
ľ						
Revenue	1	Gross receipts	419,850			419,850
œ	_	Lasar Cambrilla diana				
	2 3	Less: Contributions Gross income (line 1 minus	0			0
	3	line 2)	410.050			410.050
			419,850			419,850
	4	Cash prizes	0			0
	7	Oddi prized				
	5	Noncash prizes	0			0
	·	1101104011 p11200	· ·			•
ses	6	Rent/facility costs	0			0
eus						
Direct Expenses	7	Food and beverages	0		0	0
벙						
<u>i</u>	8	Entertainment	0		0	0
		İ				
	9	Other direct expenses .	0			0
		•			•	
	10	Direct expense summary. Ad				(0)
	11	Net income summary. Comb	ine line 3, column (d), a	nd line 10		419,850
Pa	rt III	Gaming. Complete if the		ed "Yes" to Form 99	0, Part IV, line 19, or	reported more
		than \$15,000 on Form 99	90-EZ, line 6a.		1	
e le			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
/en				biligo/progressive biligo		coi. (a) through coi. (c))
Revenue	_	0				
	1	Gross revenue				
,	•	Cook prizes				
ses	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
Ä	3	Noncasii prizes				
ᅜ	4	Rent/facility costs				
	7	Herit/lacility costs				
	5	Other direct expenses .				
		Carlor direct expenses .	☐ Yes %	☐ Yes %	☐ Yes%	
	6	Volunteer labor	☐ No	□ No	□ No	
1		ļ				
	7	Direct expense summary. Ad	d lines 2 through 5 in c	olumn (d)		
Ì		•	•	, ,		
	8	Net gaming income summary	y. Combine line 1, colur	nn d, and line 7		
9		nter the state(s) in which the or				·
;		the organization licensed to op-	perate gaming activities	in each of these states	8?	\square Yes \square No
	b If	"No," explain:				
40	- 10	love any of the average to the	amina liasassa		at a di qui e a tha a tarress	
10		ere any of the organization's g "Yes," explain:	aming licenses revoked	, suspended or termina	ated during the tax year	? . \square Yes \square No
	U 11	100, expiairi.				

cneau	ile G (Form 990 or 990-EZ) 2012		Page	J
11 12	Does the organization operate gaming activities with nonmembers?	☐ Yes		
13	Indicate the percentage of gaming activity operated in:			
а	The organization's facility		%	
b	An outside facility		%	ò
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name ►			
	Address ►			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	☐ Yes	: 🗌 N	0
b b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$			
	Name ►			
	Address ►			
16	Gaming manager information:			
	Name ►			
	Gaming manager compensation ► \$			
	Description of services provided ▶			
	□ Director/officer □ Employee □ Independent contractor			
17 a	Mandatory distributions: Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	☐ Yes	: □ N	0
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$			
Part	Supplemental Information. Complete this part to provide the explanations required by Part I, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also co part to provide any additional information (see instructions).			

SCHEDULE J (Form 990)

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

2012

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

VISITING NURSE ASSOCIATION OF TEXAS

Employer identification number

75-0800692

Part	Questions Regarding Compensation			
	<u> </u>		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	☐ First-class or charter travel ☐ Housing allowance or residence for personal use			
	☐ Travel for companions ☐ Payments for business use of personal residence			
	☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees			
	☐ Discretionary spending account ☐ Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers,			
	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	✓ Compensation committee			
	✓ Independent compensation consultant ✓ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
	Approval by the board of compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
•	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		~
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	~	
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		~
	If "Yes" to any of lines 4a–c, list the persons and provide the applicable amounts for each item in Part III.			
	The second strip of most file of most file processes and processes approaches announced to second most file of			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	5a		~
b	Any related organization?	5b		~
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		1
b	Any related organization?	6b		1
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		~
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		~
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

Schedule J (Form 990) 2012 Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title			f W-2 and/or 1099-MIS		(C) Retirement and			
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)–(D)	(F) Compensation reported as deferred in prior Form 990
Thomas Riccardelli, VP &	(i)	181,112	0	0	17,500	26,313	224,925	0
General Counsel	(ii)	0	0	0	0	0	0	0
Robert P Carpenter, Prior CEO	(i)	330,922	0	0	17,500	13,342	361,764	361,764
2	(ii)	0	0	0	0	0	0	0
Carlton Holland, VP & CFO	(i)	181,058	0	0	17,500	7,659	206,217	206,217
3	(ii)	0	0	0	0	0	0	0
Nancy Crowe, Former VP	(i)	220,699	0	0	17,500	7,946	246,145	246,145
4	(ii)	0	0	0	0	0	0	0
Katherine Krause, President &	(i)	163,577	0	0	0	23,565	187,142	187,142
S CEO	(ii)	0	0	0	0	0	0	0
John Parks, Managing Director	(i)	151,987	0	0	0	5,400	157,387	157,387
_ 6	(ii)	0	0	0	0	0	0	0
Krystal Alvarado, Managing	(i)	111,529	0	0	0	5,400	116,929	116,929
Director 7	(ii)	0	0	0	0	0	0	0
	(i)							
_ 8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

Schedule J (Fo	orm 990) 2012									P	age 3
Part III	Supplemental Information										
Complete	this part to provide the information	explanation	or descriptions required for Part	I lines 1a	1h 3 4a	4b 4c 5	a 5h 6	a 6h i	7 and 8	and for Pa	art II

Also complete this part for any additional information. Schedule J, Part I, Line 4 - All Vice Presidents and CEO of VNA participate in an IRS Section 457(b) plan.	
Schedule 3, 1 art 1, Ellie 4 - All vice 11 esidents and GEO of viva participate in an inco section 437(a) plan.	

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Name of the organization	Employer identification number
VISITING NURSE ASSOCIATION OF TEXAS	75-0800692
Form 990, Part VI, Section A, Line 2 - Elizabeth Enloe Malakoff is the Daughter of Ted Enloe Daniel & L	
and Sara Crismon are In-Laws Katherine and Jan McClendon are mother and daughter	
Form 990, Part VI, Section A, Line 7a - VNA's Board is elected by its governing board with new Directo	rs chaosen and replacing outgoing
Directors at the end of respective terms.	
Form 990, Part VI, Section B, Line 11b - The Form 990 is reviewed by the Executive Committee of the B	loard of Directors
Form 900 Part VI Section P. Line 12c. Annually all officers and directors are required to complete a c	onflict of interest statement
Form 990, Part VI, Section B, Line 12c - Annually all officers and directors are required to complete a c disclosing all possible conflicts with the organization	Offinet of interest statement
disclosing an possible connects with the organization	
Form 990, Part VI, Section B, Line 15 - An Executive compensation review is performed periodically by	an outside compensation consulting
firm under the direction of VNA's compensation committee. The firm analyzes CEO and Vice President	
presented to the compensation committee along with recommendations which are used by the commi	ttee to determine compensation.
Form 990, Part VI, Section C, Line 19 - Any information can be furnished to the public through a reques	st made on VNA's Website, through
a phone call, through the mail, or an email request.	
Form 200 Part W. Live 24 - Partie Counties Prove Partie and Madical Fundament	
Form 990, Part IX, Line 24e - Pateint Supplies, Drugs, Room & Board, and Medical Equipment	
Form 990, Part XI, Line 9 - Asset Releases from capital campaign restrictions	

Schedule O, Statement 1

VISITING NURSE ASSOCIATION OF TEXAS 75-0800692

Form: 990 Page: 1 Line Number:

Reasonable Cause Explanations

Explanation

An Extension was filed and accetped by the IRS

Schedule O, Statement 2

VISITING NURSE ASSOCIATION OF TEXAS 75-0800692

Form: 990 Page: 2

Line Number: Part III Line 4d

Other Program Services Accomplishments

Activity Code	Description	Expense	Grants	Revenue
	In home assistance programs provide personal care services for individuals in a noninstitutional setting.	3,114,440	0	2,453,714
	Home Health Care Provides Skilled nursing, physical, speech, and occupational therapy in the home	3,750,140	0	2,932,877
Total:		6.864.580	0	5.386.591

SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

2012
Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Inspection
Employer identification number

(f)

Direct controlling

entity

(d)

Total income

(e)

End-of-year assets

(c)

Legal domicile (state

or foreign country)

VISITING NURSE ASSOCIATION OF TEXAS 75-0800692

(b)

Primary activity

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

(2)								
(3)								
(4)								
(5)								
(6)								
Part II Identification of Related Tax-Exempt Organiz one or more related tax-exempt organizations do	ations (Co uring the ta	mplete if t ax year.)	he organization a	nswered "Yes" to	Form 990, Part I'	V, line 34 beca	use it ha	d
(a) Name, address, and EIN of related organization	Primar	b) y activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	cont	(g) 512(b)(13) crolled tity?
							Yes	No
(1) Visiting Nurse Association Foundation (75-1633963) 1600 Viceroy Drive 4th Floor, Dallas, TX 75235	Promote Co Health Serv		TX	501 (c) 3	509 (a)(3) Type 1	N/A		~
(2)	-							
(3)	-							
(4)								
(5)								
(6)	-							
(7)	-							

(a)

Name, address, and EIN (if applicable) of disregarded entity

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) (b) (c) (d) (e) (f) (g) (h) (i) (i) (i)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	Dispropalloca		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	(j) eral or aging tner?	(k) Percentage ownership
							Yes	No		Yes	No	
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership (Section 5 contr		olled
								Yes	No
(1)									ı
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a		~
b	Gift, grant, or capital contribution to related organization(s)	1b		~
С	Gift, grant, or capital contribution from related organization(s)	1c		~
d	Loans or loan guarantees to or for related organization(s)	1d		~
е	Loans or loan guarantees by related organization(s)	1e		~
f	Dividends from related organization(s)	1f		~
g	Sale of assets to related organization(s)	1g		~
h	Purchase of assets from related organization(s)	1h		~
i	Exchange of assets with related organization(s)	1i		/
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		/
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		~
I	Performance of services or membership or fundraising solicitations for related organization(s)	11	~	
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m	~	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	~	
0	Sharing of paid employees with related organization(s)	10	~	
р	Reimbursement paid to related organization(s) for expenses	1p		~
q	Reimbursement paid by related organization(s) for expenses	1q		~
r	Other transfer of cash or property to related organization(s)	1r		~
s	Other transfer of cash or property from related organization(s)	1s	~	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction	n thre	eshol	ds.
	(a) (b) (c) (d)			
	Name of other organization Transaction Amount involved Method of determining	amoui	nt invol	ved
	type (a-s)			
Se	ee Schedule R, Part VII, Statement 1			
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	Are all sec 501	partners ction (c)(3) zations?	(f) Share of total income	(g) Share of end-of-year assets	Disprop	h) ortionate ations?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana parti	ral or aging	(k) Percentage ownership
			section 512-514)	Yes	No			Yes	No		Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(16)													
													000) 0040

	orm 990) 2012	Page 5
Part VII	Supplemental Information Complete this part to provide additional information for responses to questions on Schedule R (see instructions).	
	mondono).	

Schedule R, Part VII, Statement 1

VISITING NURSE ASSOCIATION OF TEXAS 75-0800692

Form: Schedule R

Page: 3

Line Number: Part V Line 2

Description of Covered Relationships and Transaction Thresholds

		Amount involved
Name	Visiting Nurse Association Foundation	2,400,000
Transaction type	s	
Method of determining amount involved	Paydown of intercompany balance between VNA and VNA Foundation	